

# Te Pōti Whanaketanga Māori

## Vote Māori Development

Ministers' Report in relation to non-departmental appropriations for the year ended 30 June 2019



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for the year ended 30 June 2019

## Cover

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Poi and piupiu captured at the pōwhiri for the 2019 Te Matatini  
ki te Ao (kapa haka nationals) in Wellington. Courtesy of  
Te Wānanga o Aotearoa. Photo credit: Erica Sinclair.

A decorative swirl pattern in a darker shade of purple, located at the bottom of the page. It consists of several thick, curved lines that spiral and flow across the width of the page.

# Rārangi Take

## Contents

---

**02** Introduction

---

**04** Minister for Māori Development foreword

---

**06** Minister for Whānau Ora foreword

---

**08** What do Māori development funds support?

---

**13** Reporting by Key Focus Area

---

**13** Kāinga Ora

---

**19** Hapori Ora – Whānau Leading Community Development

---

**25** Whānau Ora

---

**33** Ahuwhenua

---

**41** Te Ao Māori – Language, Culture and Identity

---

**49** Kaiārahi mō āpōpō – Rangatahi Leadership and Development

---

**55** Pakihi Ora – Enterprising Whānau

---

**61** Tūhonotanga ā-Tiriti – Crown Relationships with Whānau, Hapū and Iwi

---

**65** Statement of Service Performance

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# Introduction

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On an annual basis, the Minister for Māori Development and Minister for Whānau Ora are required, under the Public Finance Act 1989, to report on a specific number of non-departmental appropriations.

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This report, for the 2018/19 financial year, presents that information in the context of Māori Development investment, which supports whānau taurikura (wellbeing) with a focus on improving outcomes for whānau, hapū and iwi in a range of areas.


The non-departmental report has the same structure of Key Focus Areas as its companion report, the Te Puni Kōkiri Pūrongo-ā-tau – Annual Report (see page 8).

In each focus area the report describes the general purpose and nature of the relevant funding streams, with case studies of some of the activities they support. This report has a

strong focus on the funds managed through Te Puni Kōkiri to support the aspirations of whānau around housing, community, land, language and culture. It recognises that other funding channelled through a range of separate entities – for instance those that protect and enhance te reo Māori and whenua Māori – is subject to separate reporting requirements.

Detailed lists of investment recipients for 2018/19 can be found online (see page 11). The lists do not identify the names of individual whānau for privacy reasons, consistent with practice under the Official Information Act 1982.

Nia Kara and Arahia Te Rangi from Te Pikikotuku o Ngāti Rongomai performing at Te Matatini ki te Ao 2019, where their rōpū was one of the top three kapa haka. Photo credit: Te Matatini Society Inc.







# Minister for Māori Development foreword

Kei ngā iwi o te motu, tēnā koutou katoa.

Tangihia rā ngā whare mate o te wā, he roimata taku kai.

Okioki rā e te iwi nui kei te pō.

Nā Kīngi Tāwhiao tōna anō whare i hanga, e nōhia mai rā e Kīngi Tūheitia. Paimarire ki te Whare Ariki o Pōtatau Te Wherowhero.

Nā te whānau ko te hapū, nā te hapū ko te iwi; whakatupuria ki te hua o te rengarenga, me whakapakari ki te hua o te kawariki ki raro i te āhuru mōwai o ngā waihotanga iho o ngā mātua tūpuna.

Ko te kupu a Tāwhiao tērā e mea ana, 'Ki te kotahi te kākaho ka whati, ki te kāpuia, e kore e whati'. Tēnei rā tātou e kimi ana, e rangahau ana i te huarahi e whiwhi ai ō tātou whānau ki te oranga nui. Kāpuia!

The Government has set a bold, new direction to tackle some of the most challenging issues of our time. Our nation has matured and we are ready for these challenges.

We are committed to addressing the inequalities experienced by whānau and creating conditions for Māori to achieve their social, economic and cultural development aspirations. This wellbeing approach, informed by the Living Standards Framework, has the potential to make a difference in the lives of whānau. And what is good for whānau, hapū and iwi uplifts us all.

I believe when Māori have wellbeing these things are in place:

- safe, secure and affordable homes which provide a building block for thriving whānau and strong Māori communities
- whānau are achieving their own goals through health and wellbeing initiatives that are led by whānau and communities
- Māori land owners are connected to their whenua and using their land to improve cultural, social and economic wellbeing
- there is strengthened use and knowledge of te reo me ōna tikanga Māori at home, in our workplaces and in our communities
- thriving rangatahi are developing their potential in education, employment and training
- sustainable growth of whānau enterprises and Māori entities and enterprise that offers wide-reaching and long-lasting benefits
- the Māori relationship is exemplified in the way that whānau, hapū and iwi are supported to realise their aspirations.





Minister Mahuta at Otamatea Marae, Kaipara, in February 2019.  
Photo credit: Adrian Heke.

We are a government that recognises that resilient whānau and communities are the backbone of our nation. Over the past 18 months I have seen important progress made as government has partnered with Māori, collaborating on key projects and investment initiatives that have had significant benefits for communities.

However, there is a great deal more to do and I am committed to progressing the visionary aspirations of whānau, hapū and iwi.

When we work together – central and local government, Māori businesses and whānau – our potential to impact on positive wellbeing is realised.

*Poipoia te kākano*

*Kia puawai.*

*Nuture the seed and it will blossom.*

**Hon Nanaia Mahuta**

Minister for Māori Development

*Minita Whanaketanga Māori*

## Minister for Whānau Ora foreword

Mai i te whaiao ki te ao mārama.  
Tīmata mai i Te Rerenga Wairua, ki te  
tūrangawaewae o Te Tiriti o Waitangi tū  
ana te tari o Te Tai Tokerau.

Heke iho ki te herenga waka, herenga  
tangata, ko te tari o Tāmaki Makaurau.

Kōpikopiko ana te haere i te awa o  
Waikato, he piko, he taniwha, he piko he  
taniwha, ko te tari o Kirikiriroa.

Papaki tū ana ngā tai ki Mauao, tau atu rā  
ki te tari o Tauranga Moana.

Hūpeke atu mai e Maketū ki Tongariro, ki  
te takutai o Rotorua ko te tari o Te Arawa.

Mai i ngā Kuri a Whārei ki Tihirau, ki te tari  
o Whakatāne, ko te tari tokowhā kei roto i  
te rohe o Waikato – Waiariki.

Pōtikirua ki Te Toka o Taiau, ki Tūranganui,  
mai i Heretaunga hora ana Kahungunu ki  
Wairarapa tū ana ngā tari o Ikaroa – Rāwhiti.

Tere atu ana te awa o Mōhakatino ki Te  
Tau Ihu o te Waka a Maui.

Ko ngā tari maha o te rohe o Te Tai Hauāuru  
whakawhiti atu i Te Moana a Raukawa ki te  
tahi o Aoraki, ko te tari o Te Waipounamu.

Mai i te mana o tō mātou tari matua kei Te  
Whanganui-a-Tara, tīmata ana ngā uara o  
taku whanaketanga.<sup>1</sup>

Kei ngā mate huhua, kua whai i te ia o te  
tai hekenga tangata ki te pō, haere, haere,  
haere atu rā koutou. He muka tangata i  
motuhia, he muka tangata kua herea anō.  
Kāti rā, e te iwi huri noa i te motu, nei rā te  
mihi maioha ki a koutou katoa.

Whānau Ora has been instrumental in transforming  
the lives of thousands of whānau and communities  
across the country. The *Whānau Ora Review – Tipu  
Mātoro ki te Ao* report showed that Whānau Ora  
and the commissioning approach are resulting  
in positive change for whānau – and that most  
importantly, whānau themselves have been  
instrumental in driving their own change.

Whānau Ora is about tino rangatiratanga, or self-  
determination, where families are empowered to

make their own decisions and plan for a better future.  
It is our job as Government to provide the help and  
support whānau need to become empowered.

Whānau Ora also has the ability to transform the  
way we do things across the government sector  
and is the way that I believe our Government can  
make the biggest impact for our communities.

For example, if we can implement Whānau Ora into  
the wider health sector it will unlock a significant  
amount of resource and opportunities for better  
wellbeing for those that need it the most.

<sup>1</sup> A tauparapara written for Te Puni Kōkiri by Matua Hemana Eruera.



Photo credit: Adrian Heke.

That is the biggest challenge in front of us now – how can we take the Whānau Ora approach across other government agencies.

The Whānau Taurikura – Wellbeing Budget 2019 included three initiatives that will grow the success of Whānau Ora for families.

Paiheretia te Muka Tangata – Uniting the Threads of Whānau is a \$35 million investment in a multi-agency whānau-centred approach that aims to improve outcomes for Māori under 30 and their whānau engaged with the Corrections system.

This is an example of a cross-agency initiative between Te Puni Kōkiri, Corrections and Social Development working together with Māori.

This new approach aims to work with both the individual in prison, and their whānau, to build strong, positive relationships and improve wellbeing, thereby reducing recidivism and the intergenerational cycle of imprisonment.

Secondly, \$1 million has been allocated towards researching how a whānau-centred approach to our primary healthcare can improve the wellbeing of Māori and Pacific people. This initiative is an opportunity to show that Whānau Ora can be the transformational kaupapa that will make the biggest impact for primary healthcare for our people.

And third, \$80 million has been dedicated for expanding the coverage and impact of Whānau Ora to improve support available for whānau. It includes increasing the support available through commissioning agency services, and exploring localised forms of support for whānau at a community level.



The \$80 million also includes funding for developing the navigator workforce to provide targeted tamariki support and support to build financial capability. This recognises the success of the navigator roles and the commissioning approach.

I look forward to seeing the outcomes of these initiatives and how they will impact positively on our whānau and communities.

Kia piki te ora ki runga i a tātou katoa.

Nāku, nā

**Hon Peeni Henare**

Minister for Whānau Ora  
*Te Minita mo Whānau Ora*

# What do Māori development funds support?

Māori development funds support whānau taurikura (wellbeing) – with a focus on improving outcomes for whānau, hapū and iwi in a range of areas.

The non-departmental Vote funding has increased significantly in recent years, up from \$143 million in 2008/09 to just over \$270 million in 2018/19.

In 2018/19 the fund distribution spanned many activities, from improving the quality of whānau homes, reconnecting whānau with their whenua, to helping whānau on their te reo Māori journey. For the purposes of this report, these are covered under a number of Key Focus Areas which align with key Government priorities, as set out in the graphic on the opposite page.

## **Investing the funds directly managed by Te Puni Kōkiri – guiding approach and strategy**

The allocation of the directly managed funds in this portfolio is guided by an investment approach that sets out how Te Puni Kōkiri partners with whānau, communities and organisations. This partnership is focused on creating the conditions for Māori to achieve their social, cultural and economic development goals.

The investment approach emphasises whānau-led community development that supports intergenerational wellbeing. It puts whānau at the centre of the design process, building the capability and readiness of whānau and Māori communities to achieve their aspirations. The approach aims to use larger-scale investment in a community,

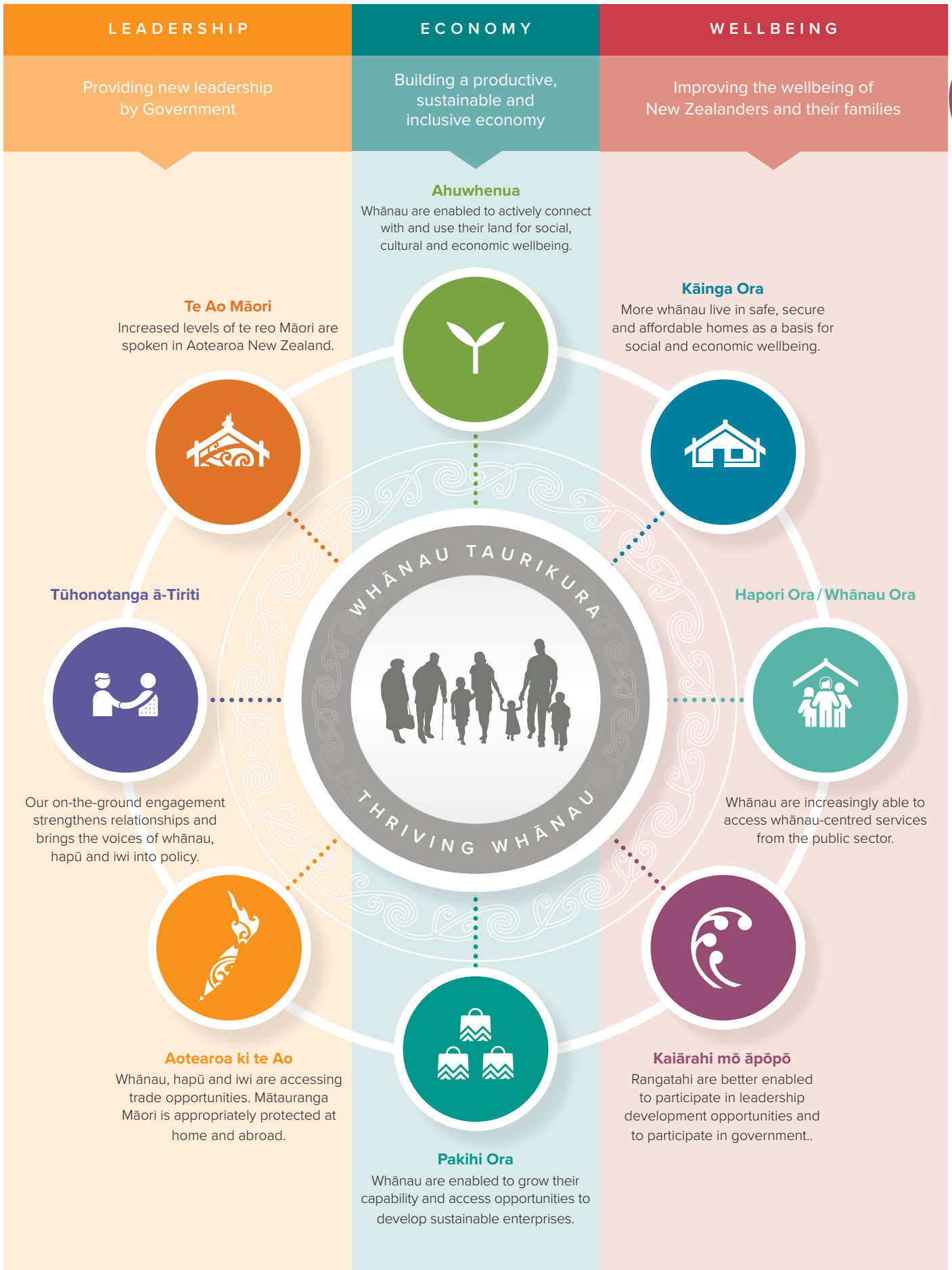
such as housing repairs and development, as a way of creating opportunities for wider community development and innovation.

The approach has five guiding principles:

- investing in initiatives that take a community and whānau-development approach to their delivery and support sustainable change
- investing in building capability and capacity to support achievement of whānau, hapū and iwi aspirations
- investing in initiatives that promote and encourage the use of te reo me ngā tikanga Māori in everyday situations and settings
- co-investing in partnership with the community and with other agencies to maximise the impact of the investment
- investing strategically using regional knowledge, evidence and learnings to target the investment to where it can make the biggest difference.

An important element of the investment approach is to build pathways to rangatiratanga and independence. This includes supporting access to broader opportunities and avenues for support and funding, such as through the Provincial Growth Fund. See case study of investment in Te Tai Tokerau on page 10.

# Te Puni Kōkiri Key Focus Areas and Government priority themes





Minister Mahuta looking at papakāinga plans with James Nair and Martin Kaipō from Te Hau Āwhiowhio o Otangarei Trust, and Di Grennell, Te Puni Kōkiri Deputy Chief Executive, Regional Partnerships. Photo credit: Adrian Heke.

## CASE STUDY

## Investment in Te Tai Tokerau

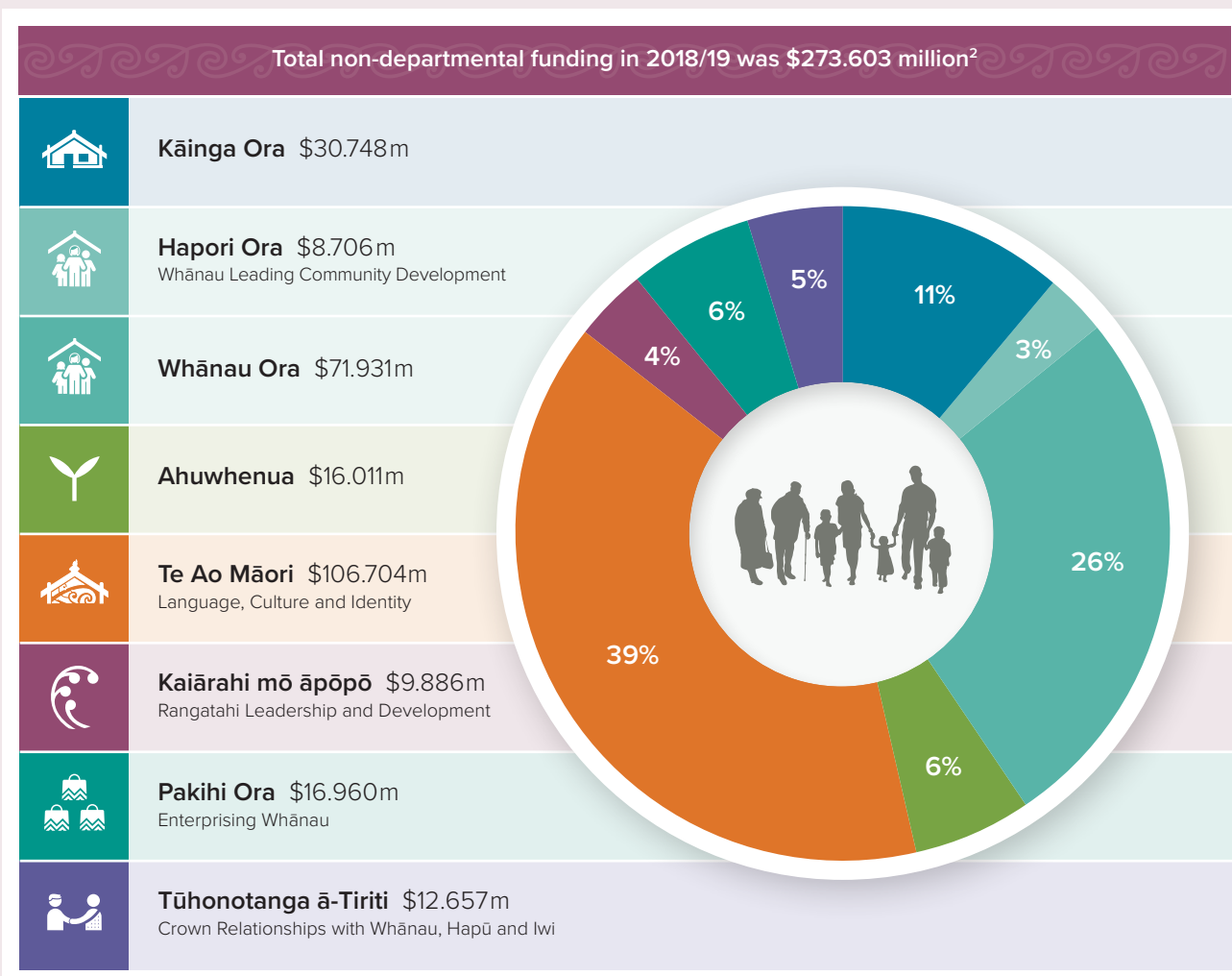
Each of the six Te Puni Kōkiri regions, and the communities within, is unique – with its own mix of strengths, investment opportunities and priorities for supporting the aspirations of whānau and communities. Each regional office of Te Puni Kōkiri has developed specific regional investment priorities, providing a community-led approach to investment decisions in the rohe. These plans will continue to evolve as Te Puni Kōkiri and partners work together to achieve maximum impact for whānau.

During the 2018/19 year, the Te Tai Tokerau region focused on five investment priority areas, setting the platform for change (as shown in the example projects).

- **Regional economic development – supporting regional development, with a strong alignment with the Provincial Growth Fund:** Parahirahi Ngāwhā Waiariki Trust has been supported since 2013 with a project to redevelop and enhance Te Waiariki Ngāwhā Springs – leading to successful 2018/19 applications to both the Provincial Growth Fund and Foundations North to fund a \$4.7 million build. “This project is a tangible expression of whānau changing the shape of the future in their community in a way that delivers on their cultural, social, community and economic aspirations.”
  - **Whenua – supporting landowners to realise the development potential of their whenua:** Financial assistance to Rewarewa D Incorporation has laid the foundations for realising the full potential of one of the last large tracts of Māori freehold land in central Whangārei, considering the historical
- context through to modern day utilisation. Funding in the last year has supported building design and consent stages for papakāinga development, as well as exploration of a partnership in the light commercial zone.
- **Kāinga – investing in repairs and maintenance, leveraging papakāinga housing investment to achieve community regeneration:** Support for the Otangārei community is helping whānau realise their vision of a proud, vibrant, prosperous community, starting with the creation of a kaupapa Māori transitional housing papakāinga – see photo above. This project demonstrates success in government partnership, with a joint funding agreement with the Ministry of Housing and Urban Development.
  - **Rangatahi wellbeing and leadership – supporting the wellbeing of rangatahi and promoting leadership opportunities:** Investment in Manaaki Fusion Limited’s innovative delivery of a cadetships programme is opening up opportunities to more employers and Māori jobseekers. The MFL approach adds pastoral support to their efforts to match jobseekers with local businesses.
  - **Capability and capacity – investing in Māori collectives to build skills and capability:** Te Tai Tokerau has an ongoing focus on investing in growing hapū capacity and capability – a need identified in the Ngāpuhi mandate hapū endorsement hui, and the work to develop a joint work programme to support Te Hiku Iwi – Crown Social Accord for the Far North.



## Vote Māori Development: non-departmental appropriations by Key Focus Area



This pie graph reflects only non-departmental funding – this is the funding used primarily to invest in or purchase services or achieve aims through entities and individuals.

The figures in the graph include both investment funding directly managed by Te Puni Kōkiri, and allocations to specific entities, such as the four agencies that work to support te reo Māori (under Te Ao Māori) and land interests through the Māori Trustee – Te Tumu Paeroa (under Ahuwhenua). (See the financial section of the Te Puni Kōkiri Annual Report for details of its departmental funding.)

Responsibility for Vote Māori Development funding is split between the Minister for Māori Development and the Minister for Whānau Ora, with the Whānau Ora allocations deliberately highlighted to reflect this.

The investments directly managed by Te Puni Kōkiri are summarised in this report. For detail of recipients in the 2018/19 financial year, see the separate 'Investment recipients 2018/19' document published on the [Te Puni Kōkiri website](#), under Corporate Documents. The recipients are listed there by Key Focus Area, and then by fund, including the Māori Development Fund (which spans four key focus areas), Māori housing funds, the Whenua Māori Fund, and other targeted funds (see the Hapori Ora, Kaiārahi mō Āpōpō, and Pakihi Ora sections).

<sup>2</sup> Aotearoa ki te Ao: This focus area has no specific non-departmental appropriations that are not already covered elsewhere in this report. See Annual Report for outline of activity in this area.





Robyn Richardson, her brother Peter, and Kim Savage outside one of the whare repaired as part of a community revitalisation project around Parewahawaha Marae in Bulls. In all 17 whānau homes and kaumātua flats were repaired over three years, and a four-home papakāinga developed, with the support of a \$1.851 million investment from the Māori Housing Network. Photo credit: Adrian Heke.



# Kāinga Ora

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## Improving Māori homes and communities

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Safe, secure, affordable housing is a key building block for thriving whānau and strong Māori communities.

This funding helps whānau achieve their own goals for warm, dry, healthy housing, in ways that build the community's long-term strength and wellbeing.

There are two funding streams that support the repair and building of homes and papakāinga, and help whānau to find ways to own their home.

**Ko te whare e hanga te tangata, ko te tangata e hangaia e te whare**

The whare (whare tangata) builds the people and the people build the whare

# A home is more than a house

Building intergenerational wellbeing

A key aspect of the Kāinga Ora investment programme is the way the projects are set up to support wider community development. When whānau team up to make their homes safe and secure, they are lifting more than the health and wellbeing of that household. They are working together in ways that can improve the wider social, cultural, economic and environmental wellbeing of their whole community, across future generations.

The importance of this area for improving Māori wellbeing is underscored by the decision to increase funding for Kāinga Ora initiatives in the 2019 Budget.

The housing programme ties closely to other services and investment areas that work with whānau across multiple dimensions to help address diverse needs and create new opportunities for the whole community.

**Māori Housing Network:** The investment in kāinga focuses on collective effort, providing funding and guidance to help whānau, hapū and iwi to achieve their aspirations. The support varies according to need and circumstances, and includes repair, rental and ownership options. The community leads the approach, identifying housing projects that will have the biggest impact in terms of value for the whānau and community in the long term. This can include projects on Māori freehold land, which can present particular challenges for development – but also provide opportunity such as the creation of papakāinga where whānau can live as a community according to kaupapa Māori.

**Te Ara Mauwhare (Home Ownership Pathways):**

This funding stream supports work with rūpū Māori to co-design and trial new models to help move low to medium income whānau Māori toward home ownership. The trials include Sorted Kāinga Ora, a new programme developed jointly with the Commission for Financial Capability, to build whānau financial capability to achieve their housing aspirations.

## Achievements in kāinga investment 2018/19

These numbers are for projects approved in the 2018/19 financial year. Some projects may cross financial years.

 **292**

whānau home repairs

 **90**

new home sites on Māori land with infrastructure

 **34**

affordable rental homes on papakāinga



## Funding portfolio

<b>Total funding for Kāinga Ora</b>		<b>\$30,748,000</b>
<b>Te Kōtuitui Hanga Whare mō ngā Māori</b>		
<b>Māori Housing Network</b>		<b>\$26,910,000</b>
Focus	This funding supports whānau to achieve their aspirations for warm, dry housing and for home ownership – as a catalyst for wider community development.	
Highlights	Approved funding for repair of 292 whānau homes and construction of 34 affordable rental homes on papakāinga, and helped 25 rōpū plan for their papakāinga.	
<b>He Huarahi ki te Whare (Home Ownership Pathways)</b>		
<b>Te Ara Mauwhare – multi-year appropriation</b>		<b>\$3,838,000<sup>3</sup></b>
Focus	This funding helps develop and trial innovative models for increasing home ownership by low to medium income whānau Māori.	
Highlights	Delivered a new Sorted Kāinga Ora programme building whānau financial capability to 101 people, and supported 6 rōpū to co-design new home ownership trials, 3 of which are underway.	

A detailed list of recipients of Kāinga Ora funding is in the 'Investment recipients 2018/19' list on the [Te Puni Kōkiri website](#).

<sup>3</sup> This is the 2018/19 allocation from a multi-year appropriation of \$8.3 million across three years. In the 2018/19 year a total of \$3,594,000 investment was approved.



**53**

initiatives to increase whānau knowledge of housing issues, including papakāinga workshops



**101**

people completed Sorted Kāinga Ora workshops to build financial capability to support housing aspirations



**25**

rōpū to plan for their papakāinga



**6**

rōpū helped to co-design new home ownership trials

**A new papakāinga development in Wairarapa is a great example of how whānau can restore their community by building homes together.**

The descendants of Hurunui-o-Rangi Marae have created a housing development that provides six safe, healthy and affordable rental homes, built as a community hub.

The new papakāinga 10km east of Carterton allows whānau to return to ancestral land, where they can now focus their efforts on redeveloping their wharenuī. It has provided whānau with opportunities to recover their community strength during the development.

Hurunui-o-Rangi Māori Reservation Trust has recreated a vibrant pā community on the site where their ancestors lived. This new papakāinga was the first in the Wairarapa area for many years.

Community and whānau development means more than simply building homes. It is linking whānau back to their whenua. It is mokopuna growing up in a supportive environment that embodies Māori values such as whanaungatanga, manaakitanga and kaitiakitanga.

The papakāinga was supported by a Māori Housing Network investment of \$1.6 million (approximately 75 percent of the total cost of construction) and a Kiwibank Kāinga Whenua loan to the Trust. An earlier Māori Housing Network investment of \$80,000 supported the project feasibility and planning stage.



The new papakāinga development around Hurunui-o-Rangi Marae east of Carterton provides six safe, healthy and affordable rental homes. Whānau now have opportunity to strengthen connections to their whenua and whakapapa, and to directly support their marae.



Moke and Karen Manukau in their fixed-up whare in Auckland – now a safe and warm family home. Photo credit: Te Amokura Productions.

## CASE STUDY

### Whānau wellbeing generated from housing repairs

**Four generations of the same whānau live in Karen and Moke’s two-bedroom whare in Auckland. It had been the whānau home for several decades, but it needed urgent improvement.**

Only two power points powered the whole whare, including an outside cabin, so cables were running through the house. Some of the rooms didn’t have lights in them, and the bathroom and kitchen were also in need of work.

Windows were broken throughout so the whānau would use blankets and get into bed to stay warm.

“Yeah it was cold but we seemed to manage,” said Moke. “Once you’re in bed, that’s it, and you get up in the morning and away you go again.”

Moke’s mum had left him the house. She worked hard but then retired and she hadn’t been in a financial position to fix issues around the home.

A housing repair programme run by Te Whānau o Waipareira offered something more. This programme aims to help whānau repair their own homes now and for the future.

The project team set to work to fix the issues. Moke said the workers found a burnt-out wire in the roof: they were lucky the house hadn’t caught on fire.

Now their whānau home is safe and warm. Karen and Moke hope to do some additional smaller work around the house and are happy that their kāinga is a real home for their grandkids. “This [whare] is my grandkids’ future.”

\$1.98 million was invested through Te Whānau o Waipareira to complete 49 urgent housing repairs and 20 DIY workshops in the West Auckland/ Kaipara areas.

The community-led, whānau-centred approach across the motu recognises that better housing has real intergenerational impacts on the health and wellbeing of whānau, particularly tamariki.





Getting stronger together – whānau lead how their communities develop through this investment programme, reaching across a wide range of areas of aspiration. Photo credit: Adrian Heke.



# Hapori Ora

Whānau Leading Community Development

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## Enabling whānau to thrive

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Whānau are the foundation of Māori society – if whānau thrive, so will iwi and hapū. When whānau lead the work to achieve their aspirations, they build a platform for sustained growth in the wellbeing of their whole community.

This funding helps whānau achieve their own goals for stronger communities, through community-led initiatives that improve health and wellbeing of all kinds.

**Ehara taku toa i te toa takitahi, engari he toa takitini**

Success is not the work of one, but the work of many

# Whānau at the centre of decision-making

Understanding and empowering whānau to achieve their own goals is key to supporting wider Māori and community development. A whānau-centred approach places the whānau at the centre of decision-making, and provides services and support around the needs and aspirations identified by the whānau. This approach focuses on a strong cultural identity as the base for sustainable development, and on people setting their own goals – giving them a sense of ownership and self-determination.

.....

The whānau-centred approach is at the core of Māori development investment – underlying the housing, marae, land and business programmes, and threaded through the support for different sectors of the population such as rangatahi and new workers. Recent expansion of the approach includes the funding for pilot projects addressing family violence.

The investment reported under this focus area covers direct funding of community-led initiatives, and also the funding of Whānau Ora services delivered through commissioning agencies (see page 25).

The direct funding supports holistic approaches to wellbeing that promote active lifestyles and healthy relationships, and that reduce the risk of harm. This includes:

- **Māori Development Fund:** this investment supports initiatives that help whānau gain the skills, knowledge and confidence needed to achieve their aspirations and build strong communities by addressing issues they face.
- **Māori Wardens Project:** a separate fund provides additional support for the operation and training of Māori Wardens.
- **Matika: Moving the Māori Nation:** this funding goes to projects fostering wellbeing through a connection to cultural pride and identity, tikanga and te reo by linking to te ao Māori and mātauranga Māori. It also invests in initiatives encouraging whakapakari tinana (fitness) through traditional sports and games such as kī-o-rahi, poi, mau rākau, mamau, mekemeke and makimaki. Some of this funding is managed by the Whānau Ora commissioning agencies.
- **Whānau-centred Family Violence Intervention:** this funding is for testing new approaches that use whānau-centred and strengths-based responses to violence that are focused on the needs of local communities.

## Funding portfolio

### DIRECT FUNDING<sup>4</sup>

#### Tahua Whanaketanga Māori

##### Māori Development Fund

**\$2,902,000**

**Focus** The funding supports initiatives that take a community- and whānau-led development approach to address local issues.

#### Highlights

Over 90 community-led initiatives have been assisted through the fund. This provided governance training and other support to Māori entities to realise their aspirations and actively participate in social, economic and environmental initiatives, and regional- and community-level planning and delivery, including:

- support to pilot a series of life skills programmes in Wairoa, which supported participants to gain the confidence, motivation and clarity, needed to gain employment
- support for whānau in the Rotorua area by providing a pathway for whānau enterprises and individuals to be trained and upskilled so they can take advantage of upcoming opportunities being created through the development of local whenua
- tailored governance learning and development tools to support 12 pre- and post-settlement governance entities and local initiatives to develop future leaders for hapū and marae boards.

#### Rōpū Whakahaere, Rōpū Hapori Māori

##### Community and Māori governance organisations

**\$1,178,000**

**Focus** This funding includes the Māori Wardens Project fund, which is open to application from Māori Wardens groups, to support operating and administration costs, specialist training and national events. (See page 62 for other funding under this appropriation.)

#### Highlights

In 2018/19, \$1,076,000 of funding was approved for 67 Māori Wardens groups, including \$136,000 for specialist training and \$89,000 for youth-at-risk initiatives.

Continued over...

<sup>4</sup> The Key Focus Area of Hapori Ora has total funding of \$80,637,000, including this direct investment in Whānau Leading Community Development, and Whānau Ora commissioning (see page 28).



## Funding portfolio – Whānau Leading Community Development Continued...

<b>Hauora me te Oranga Māori</b>	
<b>Matika: Moving the Māori Nation</b>	<b>\$3,596,000</b>
<b>Focus</b>	In 2018/19 this funding for initiatives building wellbeing within a Māori cultural context focused on projects that addressed the three core aspects of wellbeing together: tinana (physical), hinengaro (emotional) and wairua (spiritual).
<b>Highlights</b>	<p>Matika: Moving the Māori Nation funded 81 projects to the total value of approximately \$1.59 million. The change in approach to encourage projects working in a holistic way led to an increase in proposals focused on a wider variety of positive outcomes, including development of mātauranga and te reo.</p> <p>Another \$2 million of Matika funding was managed through the Whānau Ora commissioning agencies, supporting organisation and whānau initiatives that encourage whakapakari tinana and create opportunities for whānau to pursue wider Whānau Ora outcomes.</p>
<b>Whānau-centred Family Violence Interventions</b>	<b>\$1,030,000</b>
<b>Focus</b>	This funding is for developing prototypes to test the delivery of whānau-centred ways of addressing family violence. These partnerships between Te Puni Kōkiri, local providers and whānau focus on identifying what those affected by violence need to restore or establish good whānau relationships.
<b>Highlights</b>	Four prototypes were tested in 2018/19 in Christchurch, the Hutt Valley and the Waikato. The localised design approach shows promising signs of successfully addressing violence issues for Māori, through the use of a strengths-based approach – see case study in the 2018/19 Annual Report for Te Puni Kōkiri.

A detailed list of recipients of Hapori Ora funding is in the 'Investment recipients 2018/19' list on the [Te Puni Kōkiri website](#).



Tamariki from Taita Central School in a M3 session. Photo credit: Adrian Heke.

## CASE STUDY

### Tamariki achieving hauora through Mindfulness programme

Jase Te Patu asked his seven-year-old niece if she was okay – but she wasn't. He felt he had to do something to help her get through her raruraru (problem). What he provided is now helping tamariki from 100 schools throughout Aotearoa, with funding through Matika: Moving the Māori Nation.

“There is true power in breath,” said Jase Te Patu (Ngāti Apa, Ngāti Tūwharetoa), creator of M3 Mindfulness.

“Through breathing techniques and visualisation, tamariki are learning how to be still and calm.”

M3 is an online mindfulness programme that is fun, modern and interactive. It is delivered using Māori hauora (health) practices that support healthy body, mind and soul. There are three parts to M3 – mindfulness (taha hinengaro/taha wairua), movement (taha tinana) and Māori stories (taha whānau).

Schools receive access to M3 online resources but teachers only deliver the programme after Jase has taken them through some training. They also receive ongoing support.

“Unlike other initiatives in an educational context M3 differs in its focus on mindfulness and slowing down rather than cramming more in. Adding to its appeal is Jase who is a strong, positive role model for our tamariki... One student in particular said ‘We should do that every day, right after lunch!’” wrote Josh McDonald, a teacher at St Teresa’s School, Karori, on the M3 website.

Jase created M3 so that tamariki could be mindful, robust, resilient, present, calm, happy and grateful. He said that tamariki can use their breath to help them manage emotions, and practice visualisation to calm themselves, rather than using prescription medication.

“It seems that more and more tamariki suffer from anxiety and stress today. The M3 programme is making a real difference to the wellbeing of our tamariki.”





Reaching for the heights – Whānau Ora supports families to achieve goals they set themselves. Photo credit: Adrian Heke.



# Whānau Ora

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## Empowering whānau to achieve

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Whānau Ora puts whānau and families in control of the services they need, to work together, build on their strengths and achieve their aspirations. It recognises the collective strength and capability of whānau to achieve better outcomes in areas such as health, education, housing, employment and income levels.

This section covers the investment in the Whānau Ora services provided by three non-government commissioning agencies.

**Kua tawhiti kē tō haerenga mai, kia kore e haere tonu.  
He tino nui rawa ōu mahi, kia kore e mahi nui tonu.**

We have come too far, not to go further.  
We have done too much, not to do more.

– *Sir James Henare*

## Moving investment closer to whānau

Whānau Ora focuses on increasing the wellbeing of individuals and whānau to lead full lives, based on the collective strengths of the whānau. It provides whānau with appropriate services and support so they can become more self-managing and achieve their aspirations.

.....

In 2018/19 the funding for Whānau Ora was channelled through three commissioning agencies, which operate under the oversight of the Minister for Whānau Ora. These are Te Pou Matakana (trading as Whānau Ora Commissioning Agency)

covering the North Island, Te Pūtahitanga o Te Waipounamu covering the South Island, and Pasifika Futures supporting Pacific peoples. Te Puni Kōkiri is the administering government department.

The Whānau Ora ‘devolved commissioning for results’ model has three core elements: it brings investment in whānau wellbeing closer to families, uses outcomes-based payments, and has a robust performance monitoring approach – see the outcomes framework shown on page 29.

The whānau-centred approach has been described more informally as being shaped by the realities and experiences of whānau – where whānau are recognised as agents for change, and individuals are supported in the context of their whānau.



Navigators play a pivotal role in Whānau Ora. They support whānau to plan, and then connect them with the support they need to achieve their goals. Photo credit: Josie McClutchie.



Whānau Ora recognises the collective strength and capability of whānau to achieve better outcomes in areas such as health, education, housing, employment and income levels. Photo credit: Adrian Heke.

### Independent review endorses approach

In February 2019 the Minister for Whānau Ora released an independent review of the Whānau Ora approach. The *Whānau Ora Review – Tipu Mātoro ki te Ao* assessed how well the Whānau Ora commissioning approach was providing better outcomes in the community, and if the support and services provided were appropriately responding to the diverse needs of whānau.

The review's overall finding was that Whānau Ora commissioning was a culturally grounded approach that was generating positive change for whānau, and creating the conditions for whānau to achieve long-term, sustainable change.

The review also found that the Whānau Ora commissioning approach operated within and met the requirements of a structured accountability system and operated in a transparent manner. It noted that Whānau Ora and whānau-centred approaches demonstrated a number of features that aligned closely with success factors identified in recent reports on good social investment.

The review also had a number of recommendations for Whānau Ora, including growing investment in

the commissioning approach, increasing cross-government engagement in Whānau Ora, and exploring localised commissioning opportunities.

### Reinforcing and extending

Budget 2019 initiatives to implement whānau-centred approaches reinforce and extend Whānau Ora and whānau-centred approaches. These are partnerships with the Department of Corrections and Ministry of Social Development on a whānau-centred pathway to reduce Māori reoffending, and with the Ministry of Health and the Ministry for Pacific Peoples around improving Māori and Pacific health outcomes. There is also a new allocation of \$80 million over four years to expand the coverage and impact of Whānau Ora – increasing funding for the three commissioning agencies so they can reach more whānau, and also exploring the development of localised models to broaden the approach.

In addition Budget 2019 included funding to develop training collateral and tools to strengthen the capabilities of navigators in targeted areas, including supporting tamariki within the context of their whānau and helping to build the financial capability of whānau.



## Funding portfolio

### Whakamahi i ngā Huanga a Whānau Ora

#### Whānau Ora commissioning

**\$71,931,000**

#### Focus

The funding for Whānau Ora delivers services and support for whānau to achieve goals in areas the whānau itself identifies as important. The aim is to improve the wellbeing of whānau across Aotearoa by empowering them to identify those aspirations, develop plans and find the right support to realise them.

#### Highlights

On 30 June 2019, just under 13,500 whānau were being actively supported through Whānau Ora activities – such as in the case study on page 31.

The Whānau Ora approach supports whānau to improve their wellbeing in a range of different outcome areas. For example, during 2018/19 more than 3,000 whānau received small grants of up to \$1,000 through Te Pou Matakana to help them achieve their immediate wellbeing goals, and 89 percent reported success in this area.<sup>5</sup> At the same time 39 percent of whānau trying to quit smoking managed to achieve that goal through support provided by Pasifika Futures. In the South Island, Te Pūtahitanga funded 60 whānau-led initiatives which helped 2,277 whānau to achieve their nominated goals across a wide range of outcome types (eg managing conflict better, saving money, improving in te reo, taking part in environmental restoration).

For more information about the three Whānau Ora commissioning agencies' achievements in the 2018/19 year, see their individual websites:

[www.tepoumatakana.com](http://www.tepoumatakana.com) | [www.teputahitanga.org](http://www.teputahitanga.org) | [www.pasifikafutures.co.nz](http://www.pasifikafutures.co.nz)

**Direct funding** for Whānau Leading Community Development is reported on pages 21–22.

<sup>5</sup> These results include only outcomes reported before 30 June 2019 – some activities run across the end of the financial year.

## The outcomes framework and reporting

In 2018/19 the three Whānau Ora commissioning agencies were funded to work with whānau, including through partner providers and through navigators working directly with whānau – see case study on page 31.

The outcomes they are funded to achieve are set out in this table.

Whānau Ora Outcome Framework <sup>6</sup>	Te Pou Matakana Outcomes	Te Pūtahitanga o Te Waipounamu Outcomes <sup>7</sup>	Pasifika Futures Outcomes
1. Whānau are self-managing and empowered leaders	Whānau are knowledgeable and well informed	Whānau are self-managing	Leading and caring for families, communities and country
2. Whānau are leading healthy lifestyles	Whānau are healthy	Whānau are living healthy lifestyles	Healthy lives seeing families living longer and living better
3. Whānau are participating fully in society	Whānau actively participate in communities	Whānau are participating fully in society	Succeeding in education through lifelong learning
4. Whānau and families are confidently participating in their language and culture	Whānau are engaged in te ao Māori	Whānau are confidently participating in te ao Māori	
5. Whānau and families are economically secure and successfully involved in wealth creation	Whānau enjoy high standards of living	Whānau are economically secure and successfully involved in wealth creation	Economically independent and resilient families with financial freedom
6. Whānau are cohesive, resilient and nurturing	Whānau relationships are rewarding and empowering	Whānau are cohesive, resilient and nurturing	
7. Whānau and families are responsible stewards of their living and natural environment		Whānau are responsible stewards of their living and natural environment	

The three commissioning agencies report in detail to Te Puni Kōkiri against these outcomes.

The graphic on the next page shows an illustrative selection of the outcomes achieved.

<sup>6</sup> Te Pūtahitanga o Te Waipounamu focuses on all seven of the Whānau Ora Outcomes. Te Pou Matakana does not currently have a specific focus on outcome seven and Pasifika Futures does not currently have a specific focus on outcomes four, six and seven of the Whānau Ora Outcomes Framework.

<sup>7</sup> Te Pūtahitanga o Te Waipounamu refers to its outcome domains as 'Pou'.

## Whānau Ora outcomes 2018/19

Examples of outcomes achieved by the three commissioning agencies:

### Te Pou Matakana (trading as Whānau Ora Commissioning Agency)

#### Whānau Direct

# 91%

of whānau receiving Whānau Direct support to improve their knowledge achieved this outcome.

#### Kaiārahi (navigator services)

# 57%

of whānau supported by Kaiārahi to engage in te ao Māori achieved this outcome.

#### Collective Impact

# 1,397

whānau were supported through Collective Impact initiatives to achieve their aspirations.

### Te Pūtahitanga o Te Waipounamu

#### Whānau enhancement (navigator services)

# 69%

of whānau reported they are now able to access and trust institutions after receiving navigator support.

# 91%

of whānau were satisfied with the services they received from their navigator.

#### Commissioning pipeline

# 2,277

whānau were supported to achieve a range of Whānau Ora outcomes through whānau-led initiatives.

### Pasifika Futures

#### Core Commissioning (navigational services)

# 69%

of whānau aspiring to reduce their debt by 5% or more have achieved this outcome.

#### Innovation

# 70%

of STEM students at Otahuhu College achieved NCEA Level 3 through Innovation support, outperforming the national average.

#### Commissioning for Communities

# 773

whānau received targeted community support.



Unemployed single mum Monique made her dream of working at what she loves come true. “I had a vision of where I wanted to be. I wasn’t going to stop.”

Unemployed and struggling to find housing, Monique (Ngāti Kahungunu) was referred to Whānau Ora Kaiārahi Noeline. Monique knew she wanted better for herself and her family. She decided to upskill herself.

“I was really driven. I just knew that my life needed to change and I was the only one that could do that.” Inspired by her female friend working as a loader driver, Monique started training for heavy machinery licences, including her Wheels, Tracks and Rollers.

Kaiārahi Noeline helped Monique create a plan focused on career goals, and how to achieve them. Her very first goal was quite basic: she needed safe wheels for herself and her baby. “I was starting my car with a fork.”

Sorting out the car with her Whānau Ora Kaiārahi was the kick-start Monique needed. “If it wasn’t for them helping me at the start, then I would never have got there.”

Motivated to get qualified, get a job and support her family, Monique completed her training and then landed a job she had long hoped for, driving heavy machinery as a quarry all-rounder.

The Operations Manager said that while other candidates may have had more experience, Monique proved the best fit for them. “We



Support from Whānau Ora has given Monique a boost into new qualifications, a new job and a brighter future with her son. Photo credit: Te Pou Matakana.

employ on attitude. We were impressed with her commitment to getting her licence and doing courses to upskill herself. She’s a quick learner, bubbly, enthusiastic and it’s a pleasure to have her.”

Now employed, Monique can offer a brighter future for her son. “It’s boosted my confidence. I was always struggling, living week to week, wondering how I was going to make it work. But now it’s made things a lot easier for me and my family.”





Theresa Thornton standing on her whenua in Raupunga, located between Napier and Wairoa. Raupunga is one of six Community Development projects which has been supported by Te Puni Kōkiri. This project includes the construction of a five-home papakāinga that will be built on the Lemuel Te Uruhu Whānau Trust's ancestral land. Photo credit: Josie McClutchie.



# Ahuwhenua

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## Supporting landowners to connect with and use whenua to build wellbeing

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Whenua provides Māori with deep cultural connections through whakapapa, and a platform for diverse future growth.

This funding helps whānau, hapū and iwi to maintain those connections with their whenua, and to achieve their aspirations to use the land to improve cultural, social and economic wellbeing.

This area also includes funding for Te Tumu Paeroa, which provides professional trustee services for Māori.

**Nā te oneone ka tupu te ora o te tangata**

Land is the life source of people



## On-the-ground support

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This investment programme aims to support the aspirations and interests of owners of Māori land to connect to their whenua and realise its potential. Lifting the performance and productivity of whenua Māori offers benefits to the owners and their whānau, as well as to regions and Aotearoa New Zealand as a whole.

.....

The specific objectives of the Whenua Māori Fund are to assist owners of Māori freehold land to explore different land-use options and ways to improve the productivity of their land. The funding supports projects that focus on:

- optimising the use of the land
- improving land-use practices and productivity
- preparing for commercial ventures
- overcoming barriers to more productive use of land (such as being landlocked)
- assisting whānau to take advantage of other government programmes.

The types of project/activities funded include the development of formal visions and strategic plans, land-use assessments and feasibility studies, land development and land management plans, business cases for commercial ventures and reviewing governance arrangements.

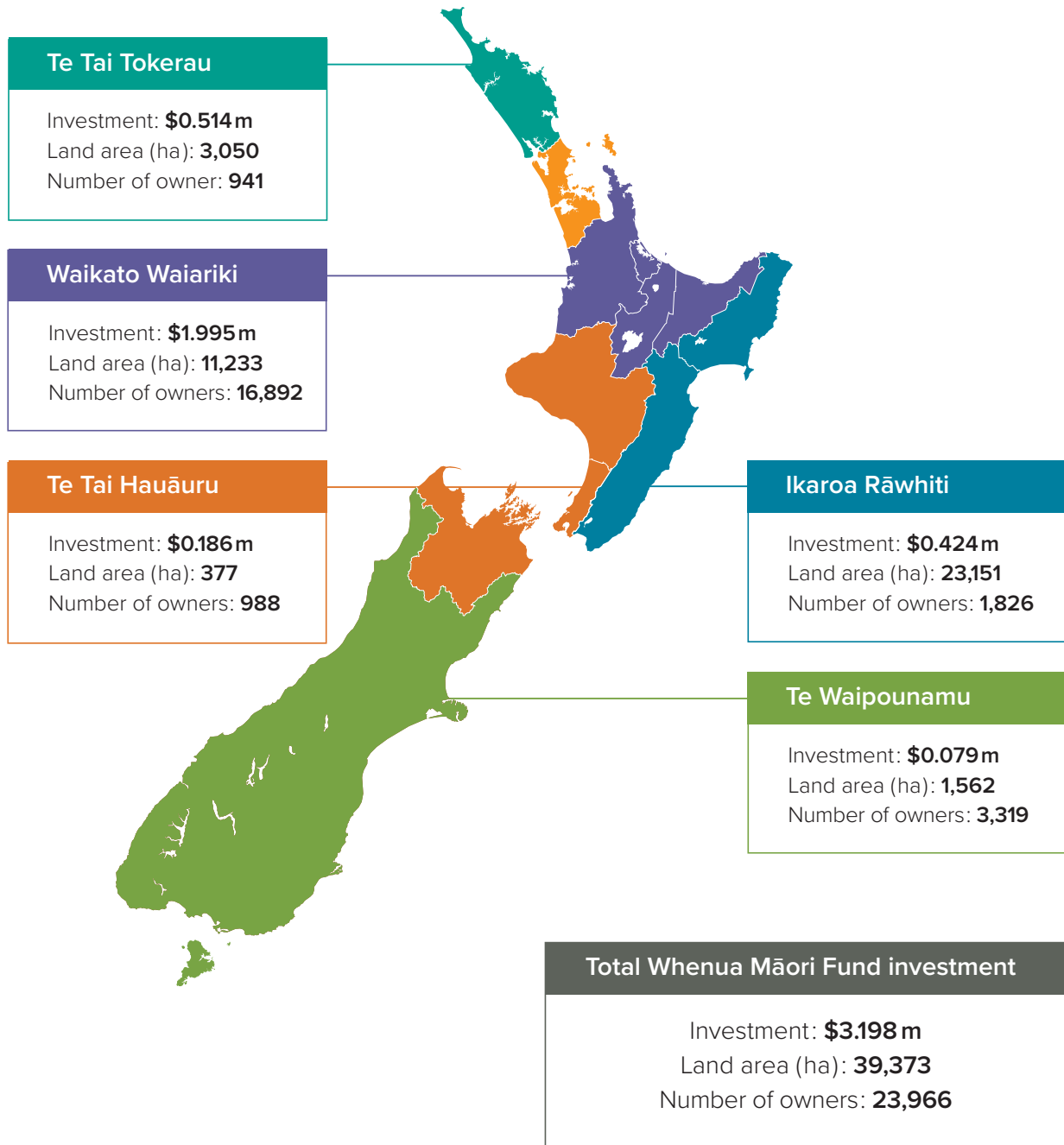
The investment also recognises that Māori land owners face a complex regulatory environment and have difficulty accessing resources and information about their whenua. The Whenua Māori Programme, announced in early 2019, recognises that Māori need support to realise their aspirations for whenua, ranging from help with establishing ownership interests and governance structures, through to identifying investment and growth opportunities. This programme was further supported through Wellbeing Budget 2019 announcements, including more on-the-ground support for whenua Māori owners in Te Tai Tokerau, Waiariki and Te Tairāwhiti.

This investment area includes the funding for Te Tumu Paeroa, which is an independent statutory entity dedicated to providing professional trustee services for Māori. The Māori Trustee acts independently (subject only to the Maori Trustee Act 1953 and general law) ensuring that Māori land is protected and enhanced, now and for generations to come.

## Funding portfolio

<b>Total funding for Ahuwhenua</b>		<b>\$16,011,000</b>
<b>Kōtuitui Te Ture Whenua</b>		
<b>Whenua Māori Fund</b>		<b>\$4,750,000</b>
Focus	This funding supports interventions, tools and research that assist owners of Māori freehold land to improve the productivity of their land.	
Highlights	In the 2018/19 year, the Whenua Māori Fund assisted Māori freehold landowners to explore land-use options and ways of improving the productivity of their land by investing in 29 projects covering 39,373 hectares of Māori freehold land.	
<p><b>A detailed list of recipients</b> of Whenua Māori funding is in the 'Investment recipients 2018/19' list on the <a href="#">Te Puni Kōkiri website</a>.</p>		
<b>Ngā Whakahaere a Te Tumu Paeroa</b>		
<b>Te Tumu Paeroa (Māori Trustee)</b>		<b>\$11,261,000</b>
Focus	This funding for Te Tumu Paeroa is intended to achieve progress towards Māori sustainably growing and developing their resources. See detail in <a href="#">Te Tumu Paeroa Annual Report 2018/19</a> .	
Highlights	Dr Charlotte Severne (Ngāti Tūwharetoa, Ngāi Tūhoe) was announced as the new Māori Trustee on 16 September 2018 by the Hon Nanaia Mahuta, Minister for Māori Development. Dr Severne replaces Mr Jamie Tuuta. Her appointment is for a three-year term.	

## Whenua Māori investment 2018/19



These figures are for projects approved for funding in 2018/19.  
There was no investment in Tāmaki Makaurau in this financial year.



On the shores of Lake Taupō, at Acacia Bay, the Rangatira Trust is transforming their whenua dreams into reality – they are taking the next steps to developing a retirement village and papakāinga for their shareholders.

The Rangatira Trust land block had been unused for many years, and the trustees were keen to explore potential options for their whenua.

Rangatira Trust Chairperson Vickie Rogers said the trustees had a vision to preserve, protect and enhance their whenua while utilising it in the best interest of the shareholders.

“We knew we wanted to use our land in a productive way to benefit our whānau and our community but we really didn’t know how to get started.”

That is when the Trust approached Te Puni Kōkiri for assistance through the Whenua Māori Fund to explore suitable land-use opportunities for their whenua.

“We reached out to Te Puni Kōkiri, and on their advice we sought potential providers and completed an application for funding to undertake a land-use feasibility study.”

Margaret Courtney, Te Puni Kōkiri Regional Advisor, has been guiding the Trust through the process. She said the feasibility study has enabled them to review the benefits, analyse the risks and challenges and explore further the papakāinga and retirement village options.

As part of the support, the trustees were also able to analyse their current state, build their governance capability and set in place their strategic goals.

“We have been able to share our journey with our shareholders and we’re excited to show progress and the next steps toward the design stage of our project.”

The Rangatira Trust plans to continue on their journey to develop housing for their whānau and connect them back to their whenua.



The outlook from the Rangatira Trust’s whenua on the shores of Lake Taupō – where whānau have been exploring land-use options with help from the Whenua Māori Fund.

With the support of Te Puni Kōkiri, landowners in the Eastern Bay of Plenty are on track to create year-round employment for up to 175 people over three years.

Earlier this year, Te Kaha Growers (TKG) received \$13 million from the Government's Provincial Growth Fund (PGF) to accelerate the development of a horticulture initiative focused on kiwifruit. TKG is made up of six ahuhenua trusts that each own gold variety kiwifruit orchards in Te Kaha and Ōmaio, with a total area of approximately 80 hectares.

Its recent successful application to the PGF hasn't come overnight. Te Puni Kōkiri first met with some of the landowners in 2016, where they discussed the challenges and opportunities for the development of the whenua and what their vision was for the region. The vision of the Te Whānau-ā-Apanui landowners was clear – they wanted to see an investment by coastal people in their own future. The overarching objective was to develop more whenua Māori into horticulture.

In 2017, \$132,750 from the Whenua Māori Fund was invested to develop a small-scale nursery to grow kiwifruit root stock, which informed a feasibility study and business case for the development of a large-scale nursery. Te Puni Kōkiri regional staff have been instrumental in supporting TKG throughout its development and encouraging the group to apply to the PGF.

The funding boost will be used to develop a water distribution network to support the expansion of 100 hectares of a high-value kiwifruit orchard on Māori-owned land and a trial nursery. It will enable TKG to finalise its planning and consent applications, test the viability of the water distribution and storage network and expand its nursery. It will also accelerate a skills, training and employment programme to ensure there are people ready to fill the jobs created.

Te Puni Kōkiri has walked with TKG throughout its development and will continue to support the Eastern Bay of Plenty community as it strives to bring its vision of a thriving and productive community to fulfilment. Investment from the Whenua Māori Fund also co-funded the development of an investment memorandum with TKG landowners this year, as part of the expansion project.





## Overcoming barriers

Matuaokore Ahuwhenua Trustee, Frances Stokes (right), and whānau member Jayden Hokianga on their whenua just north of Gisborne. This is one of the last remaining areas of Māori freehold land in Kaiti, and has the challenge of being landlocked with no public road access. With the support of the Whenua Māori Fund and Te Puni Kōkiri regional advisors, the trust is exploring options to gain access to their whenua, which provides a stunning view of Tūranga-nui-a-Kiwa. Photo credit: Josie McClutchie.





Rob Keepa with Te Kapa Haka o Te Whānau a Apanui in full flight – one of the top three rōpū from Te Matatini ki te Ao 2019, the biggest kapa haka festival in the world. Photo credit: Te Matatini Society Inc.

# Te Ao Māori

Language, Culture and Identity

## Nurturing te reo and tikanga Māori

Protecting and promoting te reo me ngā tikanga Māori as taonga is central to efforts to increase wellbeing for Māori and for New Zealand as a whole.

This funding helps the people of Aotearoa New Zealand grow in strength in use of te reo Māori and supports whānau confidence in and connection to tikanga, mātauranga and whakapapa.

The investment in this area is key to the success of a New Zealand that embraces its diversity and the partnership created through Te Tiriti o Waitangi.

**Ko tōku reo tōku ohooho, ko tōku reo tōku māpihi maurea**

My language is my awakening, my language is the window to my soul

# Building a strong base for growth

Te reo me ngā tikanga Māori

**This investment portfolio has broad reach, spanning activities that support our language and cultural wellbeing.**

It covers activities funded within the community, including initiatives led by whānau, hapū and iwi to strengthen use and knowledge of language and mātauranga, and to strengthen marae. It also provides an overview of the significant language programmes funded from Vote Māori Development that are delivered by Te Mātāwai, Te Taura Whiri i te Reo Māori, Te Māngai Pāho and the Māori Television Service.

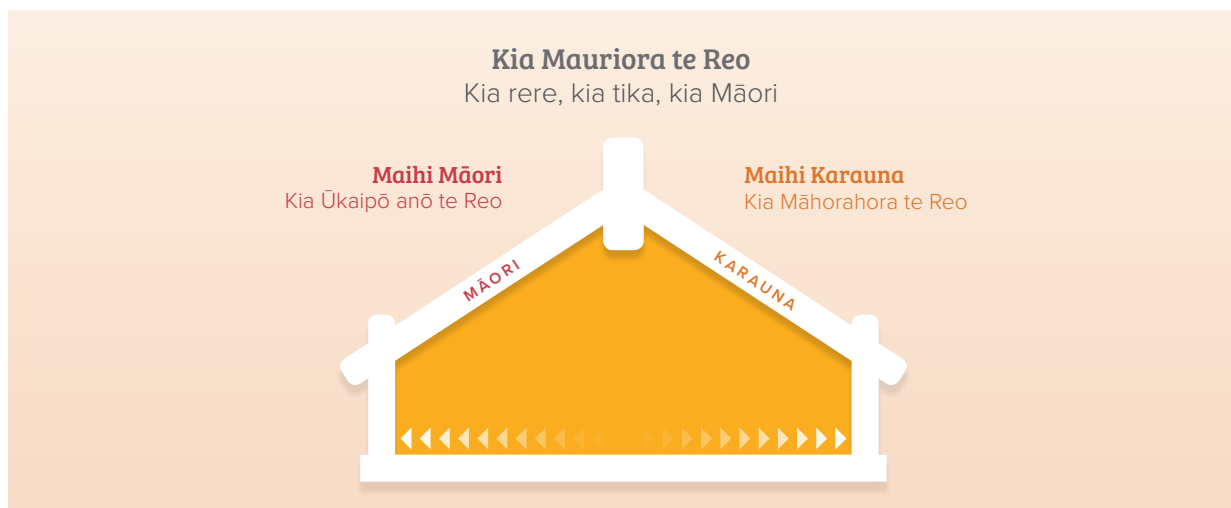
This investment supports the Government's strengthened commitment to creating the right conditions in Aotearoa New Zealand for the revitalisation of te reo Māori, as expressed in Maihi Karauna, the Crown's Strategy for Māori Language Revitalisation 2019–2023. Standing alongside this strategy is Maihi Māori, led by Te Mātāwai. This strategy focuses on restoring te reo Māori as a nurturing first language in homes and communities. Te Mātāwai represents iwi and Māori in the partnership with the Crown that is embodied in [Te Whare o te Reo Mauri Ora](#).

The results of the investment in te reo Māori revitalisation will be reported in future years using the monitoring and evaluation frameworks set for Maihi Karauna, Maihi Māori and Te Whare o te Reo Mauri Ora.

The significance of the Crown's commitment is reflected in the expanded funding in the Wellbeing Budget 2019 to support Maihi Karauna, Maihi Māori, further innovation in Māori language media, and to help marae build capability including as emergency hubs.

Direct support for te reo me ngā tikanga Māori – such as the Oranga Marae programme (combining Māori Development and Lottery funding) – ties into many aspects of investment, such as the support for rangatahi, and in whānau-led housing and community development.

Specific funding streams are described in the table. This covers two kinds of activity: the funds that Te Puni Kōkiri administers directly, and the four statutory bodies and Crown entities for which the Minister for Māori Development has oversight.





## Funding portfolio

**Total funding for Te Ao Māori – Language, Culture and Identity** **\$106,704,000**

### CROWN ENTITIES AND STATUTORY BODIES

#### Whakarauora Reo mō te Whānau, Hapū, Iwi me te Hapori

**Te Mātāwai** **\$14,817,000**

**Focus** Te Mātāwai, under Te Ture mō te Reo Māori (2016), represents Māori in the te reo partnership with the Crown. Te Mātāwai leads the Maihi Māori – focusing on homes, communities and the nurturing of Māori children as first language speakers of te reo Māori – by developing plans and research, and funding whānau-led initiatives to support the revitalisation of te reo. See detail in [Te Mātāwai Annual Report 2018/19](#).

**Highlights**

**Te Matatū – Strategic leadership in te reo Māori**  
A key focus for Te Mātāwai during 2018/19 has been on strengthening its relationships across Te Whare o te Reo Mauri Ora to give effect to the Māori/Crown partnership model for Māori language revitalisation. This partnership in action has seen Te Mātāwai support the delivery of the Maihi Karauna and the development of the Maihi Karauna implementation plan.

**Te Mātāuru – Māori language revitalisation investment**  
In 2018/19 Te Mātāwai managed 300 active contracts across eight kāhui (clusters). All contracts contribute to the realisation of the individual kāhui investment plans and align overall to the goals of the Maihi Māori strategy.

**Te Mātātupu – Te reo Māori research**  
Te Mātāwai has confirmed a Strategic Research Agenda which sets the direction for Te Mātātupu through to 2020/21. The priority areas include defining te reo Māori, monitoring the health of the language, evaluating the work of Te Mātāwai, identifying good practice in language revitalisation, and supporting Crown revitalisation activities.

#### Whakarauora Reo mō te Motu

**Te Taura Whiri i te Reo Māori** **\$6,404,000**

**Focus** This funding for the national Māori language revitalisation run by Te Taura Whiri i te Reo Māori provides support for national events, research and language resources to support te reo Māori's use as a living language of Aotearoa New Zealand. See detail in [Te Taura Whiri i te Reo Māori Annual Report 2018/19](#).

**Highlights** In November 2018, Te Taura Whiri i te Reo Māori ran the most successful Te Wiki o te Reo Māori to date. The event connected with hundreds of thousands of New Zealanders, with wide digital reach and council-led and private events. Overall there were over 12,000 parade registrations including six new hīkoi (in Whangārei, Gisborne, Rotorua and three in Auckland).

Continued over...

Pāpāho Reo me ngā Kaupapa Maori	
<b>Te Māngai Pāho</b>	<b>\$59,059,000</b>
Focus	This funding for Māori broadcast and streamed services is managed by Te Māngai Pāho. It funds 21 iwi radio stations, over 1,100 hours of Māori television programming, plus new media initiatives and original music production, all of which support all New Zealanders in experiencing te reo me tikanga Māori. See detail in <a href="#">Te Māngai Pāho Annual Report 2018/19</a> .
Highlights	In 2018/19 Te Māngai Pāho supported three social media initiatives for Te Wiki o te Reo Māori and Mahuru Māori, with the initial goal of achieving one million social media engagements. The initiatives were successful in attracting 2.28 million engagements. The initiatives were: the Te Māngai Pāho Video Challenge aimed at rangatahi to create the best video to promote te reo Māori; the Facebook Pepeha Challenge; and #1miriona – A Million Tweets on Twitter to promote an increase in tweeting in te reo Māori. Based on Facebook audience insights, the number of New Zealanders who are receptive to te reo Māori grew from 900,000 to 1.5 million during September 2018.
Whakaata Māori	
<b>Māori Television</b>	<b>\$19,264,000</b>
Focus	This funding is to provide television broadcasting services, including on-demand language learning content. As part of the aim to protect and promote te reo Māori, a minimum of 70 percent of primetime content is expected to be in te reo Māori. See detail in <a href="#">Māori Television Service Annual Report 2018/19</a> .
Highlights	In October 2018, Māori Television announced a strategic realignment. Central to this is an outcomes framework, setting out what Māori Television wants to achieve over the next three years. This informs all elements of partnership, audience, content and platform work. The digital-first organisational focus is proving successful: website traffic is up 20 percent year on year, and video views were nearing 3 million in May. Strengthening Māori Television’s digital presence and user experience is TeAoMāori.News, a standalone web presence dedicated to serving te ao Māori news in a simplified, modern way.

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 DIRECT FUNDING

 Tahua Whanaketanga Māori
 

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**Māori Development Fund**
**\$7,160,000**


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**Focus**

This funding supports community-based events and initiatives to support te reo me ngā tikanga Māori, and increase awareness of traditional knowledge and history. This includes activities such as Matariki events, kapa haka and māra kai, and other initiatives to revitalise mātauranga and tikanga.

A strong and thriving cultural identity is essential to sustainable development, strong communities and the achievement of Māori aspirations. It provides a strong sense of ownership and self-determination.

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**Highlights**

Approximately 305 community-based te ao Māori events and initiatives have been assisted through the fund including:

- The Oranga Marae programme, which supports whānau, hapū and iwi Māori to restore, rebuild and revive their marae. This joint initiative with the Department of Internal Affairs (DIA) in 2018/19 had a total funding allocation of \$17,564,057 (combining \$2,350,000 funding from the Māori Development Fund with a \$15,214,057 allocation from the Lottery Grants Board).

In the 2018/19 year, marae made 75 successful applications totalling \$16,988,000 (\$2,350,000 from the Māori Development Fund). This included 33 investments in marae development planning, 21 investments in technical feasibility support, and 21 investments in marae development implementation. See infographics following, and the Waipapa Marae case study in the Annual Report.

- Support for regional and national kapa haka and manu kōrero initiatives at primary, secondary school and senior levels.
  - Efforts to increase visibility of te reo me ngā tikanga and to promote te reo in local communities, for example Ono Ariki Solutions' workshops and focus groups run in libraries, businesses and for tamariki in the Christchurch area.
- 

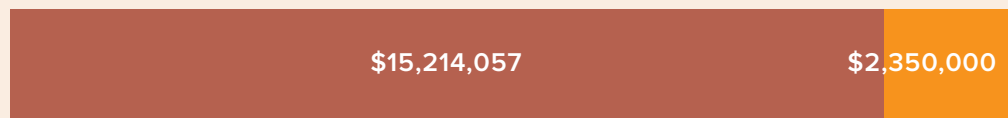
**A detailed list of recipients** of Te Ao Māori funding is in the 'Investment recipients 2018/19' list on the [Te Puni Kōkiri website](#).



## Oranga Marae investment 2018/19

### Oranga Marae funding allocation for 2018/19

**TOTAL \$17,564,057**



■ Lottery Grants Board
 ■ Māori Development Fund

The Oranga Marae programme is a co-investment with the Department of Internal Affairs to bring more opportunities to Māori, combining funding from Lottery Grants and Vote Māori Development.

### Oranga Marae approved investment in 2018/19

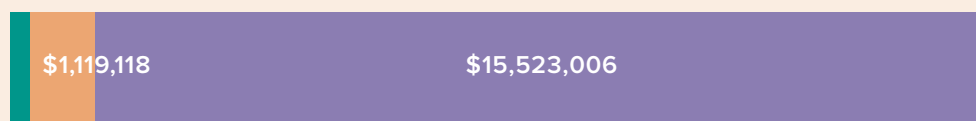
**Number of approved applications from marae**

**Total for year to 30 June 2019: 75**



**Investments approved**

**Total for year to 30 June 2019: \$16,987,866**



\$345,742

■ Marae development planning process (MDP)  
■ Technical feasibility support (TFS) components needed for implementation  
■ Marae development implementation (MDI) activities (capital works and cultural revitalisation implementation)

In general, the Māori Development funding supports early planning and feasibility stages of Oranga Marae projects and some implementation; in 2018/19 available Lottery Grants funding supported significant implementation projects.



Trying out the virtual reality game Puni Reo Pāhekoheko at Polyfest 2019. This is the new member of the Puni Reo family of digital resources bringing te reo Māori alive in sports.

## CASE STUDY

### Bringing te reo Māori alive on the sports field – virtually

**A home-grown tech creation provides a fun way to get active in te reo just by putting on a headset.**

Puni Reo Pāhekoheko is a Māori language virtual reality game aimed at encouraging the use of te reo Māori in sports.

The Puni Reo digital resources support the vision of the Government's Maihi Karauna (Māori language strategy): Kia māhorahora te reo – for te reo to be accessible everywhere, in every way, for everyone, every day.

Designer Kawana Wallace of myReo Studios is proud of his creation. The aim was to make it fun and relevant to use te reo Māori in sports.

Puni Reo Pahekoheko emphasises joining in and connecting with others. It is thought to be the first Māori sports VR game ever developed.

Developed in partnership between myReo Studios and Te Puni Kōkiri, the game is an example of a new drive to connect te reo with active movement. This is the 'Puni Reo' concept, supporting the mobilisation of communities, whānau and rangatahi.

Earlier digital resources in the same range include Puni Reo Ki-O-Rahi, Puni Reo Poitarawhiti (netball), and Puni Reo Poi Pātū (squash).

All Puni Reo resources are available for download from the App Store.





Students from Forest Lake School in Hamilton, at the Māori tech showcase supported by Te Puni Kōkiri, as part of the national Techweek19 series. Photo credit: Rawhitiroa Photography.



# Kaiārahi mō āpōpō

Rangatahi Leadership and Development

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## Promoting rangatahi development and leadership

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Helping rangatahi thrive and providing development and leadership opportunities for Māori are important for the future. This funding is focused on helping Māori navigate the challenges they face and fully develop their potential.

Initiatives span employment pathways, training opportunities and resilience building to help reduce suicide, with a specific focus on improving engagement of Māori in education, employment and training.

**Ka pū te ruha, ka hao te rangatahi**

When the older generation is worn out, the new generation steps up

# Building up skills and resilience

This investment area focuses on building the skills and resilience of rangatahi, so they can achieve in ways that matter to them. The emphasis is on wellbeing, learning and development, identity and having a voice. This investment aims to strengthen rangatahi involvement in education, employment and training, as well as address the disproportionate suicide rate for young Māori.

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In this area the Māori Development Fund has three areas of focus. Pae Aronui and Taiohi Ararau are set up to reinforce other whānau-based efforts to lift outcomes for rangatahi. The Cadetships programme has a wider brief, supporting youth as well as older workers to build new skills and their leadership potential in the workplace. This has a close relationship with investment in the Pakihi Ora – Enterprising Whānau section – see page 53.

Initiatives supported through the Rangatahi Suicide Prevention Fund deliver activities in a te ao Māori setting to increase rangatahi skills and knowledge, to build their wellbeing, resilience and leadership. This helps rangatahi to successfully navigate challenging life situations with the aim of reducing suicide.

The Rangatiranga Grants provide support to promote and enhance the social, economic and cultural advancement of Māori.

## Rangatahi resilience

 **3,000+**

students attended the 10ft Tall resilience-building performance programme delivered by Playworks Productions in 16 Northland schools in 2018/19

## Cadetships

 **449**

cadets of all ages were placed with 40 employers and supported with structured training, development and mentoring

## Education & employment

 **430**

students were supported in science, technology and maths by Puhoro STEM Academy – one of 39 individual initiatives supporting the transition from rangatahi to rangatira

## Funding portfolio

<b>Total funding for Kaiārahi mō āpōpō – Rangatahi Leadership and Development</b>		<b>\$9,886,000</b>
<b>Tahua Whanaketanga Māori</b>		
<b>Māori Development Fund</b>		<b>\$7,406,000</b>
Focus	This funding provides opportunities for whānau and enterprises to enhance education and employment outcomes for rangatahi.	
Highlights	<p>During 2018/19, the Māori Development Fund invested \$7,532,000 in 108 projects and initiatives to support the transition from rangatahi to rangatira. This included:</p> <ul style="list-style-type: none"> <li>the Pae Aronui initiative in four urban areas where there are high rates of rangatahi Māori not in education, employment or training (NEET) – six projects were funded to support Māori 15–24 year olds seeking education and employment in South and West Auckland, Hamilton, Porirua and the Hutt Valley</li> <li>Taiohi Ararau (Passport to Life), helps rangatahi gain essential documents such as their driver's licence – in 2018/19 this initiative was extended to help participants go on to find opportunities for education, training and employment</li> <li>the Cadetships initiative, which placed 449 cadets with 40 employers, supporting them to improve their work-related skills through structured training, development and mentoring</li> <li>29 other individual initiatives such as the Puhoro STEM Academy, which supported 430 rangatahi in science, technology and maths study, including graduates who have gone on to tertiary courses.</li> </ul>	
<b>Hauora me te Oranga Māori</b>		
<b>Rangatahi Suicide Prevention Fund</b>		<b>\$2,000,000</b>
Focus	This fund supports a range of community initiatives to improve rangatahi wellbeing and resilience, helping to reduce rangatahi suicide.	
Highlights	In 2018/19 the fund supported 28 projects around the country, across a wide variety of programmes including performing arts, environmental activities, leadership training, support from navigators, digital resources and youth-led hui. One example is the resilience-building performance programme 10ft Tall, delivered by Whangārei's Playworks Productions in 16 Northland schools (reaching more than 3,000 students in 2018/19). See case study on BIG CAMP 2019.	
<b>Takoha Rangatiratanga</b>		
<b>Rangatiratanga Grants</b>		<b>\$480,000</b>
Focus	These one-off grants (usually under \$10,000) provide financial assistance to organisations and individuals of all ages for activities and initiatives that promote the social, economic and cultural advancement of Māori.	
Highlights	This year 130 grants totalling nearly \$441,000 were made in these areas: whānau wellbeing, te ao Māori, and skills, learning and education.	

A detailed list of recipients of Kaiārahi mō āpōpō funding is in the 'Investment recipients 2018/19' list on the [Te Puni Kōkiri website](#).









Five days on the Whanganui River: rangatahi growing stronger together on BIG CAMP 2019. Photo credit: Josie McClutchie.

## CASE STUDY

### It takes a community to grow leaders

Always keep paddling, no matter what the river of life presents you with. That was a message rangatahi took home from their BIG CAMP 2019 experience.

Approximately 60 rangatahi, mostly from Hawke's Bay and Whanganui, took part in BIG CAMP 2019, supported through the Rangatahi Suicide Prevention Fund.

BIG CAMP is a five-day rangatahi development programme, run by Te Taitimu Trust, with extra support in kind from New Zealand Police and Kimiora Trust. Its aim is to strengthen resilience and grow confidence within rangatahi Māori so that they can better understand who they are and be more aware of their capabilities and future potential.

Zack Makoare, Te Taitimu Trust Kaiwhakahaere, believes that by serving rangatahi well, and supporting them as mentors and champions, they will be better leaders in the community and Aotearoa New Zealand.

BIG CAMP was delivered as a kaupapa Māori programme. Under the guidance of the haukāinga, Parekaia Tapiata and his whānau, the rōpū paddled waka down the Whanganui River and camped at marae sites. Rangatahi learned Whanganui tikanga, waiata, haka and kōrero from Whanganui kaumātua and kuia.

One kaumātua likened the awa to a life journey filled with bends, gentle straights, rapids and whirlpools. The analogies are obvious but the lesson to rangatahi was to always keep paddling.

BIG CAMP provided a range of opportunities for rangatahi to gain a wide range of skills, while busy paddling together, learning waiata and haka, and making new friends.

Mentor Te Omeke Morehu said rangatahi got to vibe off each other and make real connections as they sang their chants and worked in teams. They were connecting to understand how they fit into a bigger picture.



Katie Robinson with her Soul Full food truck, offering superfoods to the Christchurch community. This business grew first with Whānau Ora support, and in 2018/19 with investment from the Māori Business Growth fund to develop business and marketing strategies. Photo credit: Sampson Karst.



ERFOODS

ood treats

coffee

d porridge

bowls

smoothie





# Pakihi Ora

Enterprising Whānau

55

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## Increasing whānau wellbeing through enterprise

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Supporting enterprising initiatives is key to improving Māori economic wellbeing. This area of investment focuses on activities that create financial stability and increase Māori economic participation.

This funding helps connect whānau, hapū and iwi to a full range of economic opportunities including generation of supplementary income, creation of micro-businesses, and growing small-to-medium Māori enterprises. It links closely to other economic development assistance, particularly for whenua Māori and rangatahi.

**Hāpaitia te ara tika pūmau ai te rangatiratanga mō ngā uri whakatipu**

Foster the pathway of knowledge to strength, independence and growth for future generations

# Stimulating sustainable growth

This investment area supports the sustainable growth of whānau enterprises and Māori entities. It focuses on building on existing strengths within whānau, hapū and iwi to help them achieve their own goals, and access wider opportunities.

It ties in closely with other whānau-centred elements of the Māori development investment portfolio, including the training and employment initiatives for rangatahi and the economic development of whenua Māori. It is also an area of partnership across government, for instance in its connection with regional economic development initiatives such as the Provincial Growth Fund.

In this area the Māori Development Fund has two areas of focus:

- partnership in regional development and planning
- whānau and community development and enterprise, including building organisational capability and capacity, and employment, skills and training support – in 2018/19 this included investment through the Business Growth and He kai kei aku ringa funds.

There is also targeted funding for Ka Hao – Māori Digital Technology Development, which aims to increase Māori participation in digital technologies and the information, communication and technology (ICT) sector overall.

The funding to New Zealand Māori Tourism supports that organisation's work to promote and develop the Māori tourism sector.

## Māori Business

 **101**

businesses supported with direct investment, with 14 of those projects delivering further services to another 165 Māori businesses

## Digital Technology

 **25**

new digital technology projects worth nearly \$5 million supported through Ka Hao funding

## Funding portfolio

<b>Total funding for Pakihi Ora – Enterprising Whānau</b>		<b>\$16,960,000</b>
<b>Tahua Whanaketanga Māori</b>		
<b>Māori Development Fund</b>		<b>\$4,700,000</b>
Focus	This funding provides practical support for whānau, entrepreneurs and businesses to grow a more productive, sustainable and innovative Māori economy that delivers prosperity for Māori. At a broader level the fund supports regional economic development opportunities, including partnering with the Provincial Growth Fund (PGF) to maximise overall gains in wellbeing for Māori.	
Highlights	<p>During 2018/19, the Māori Development Fund invested in 168 enterprising projects and initiatives across the motu, including:</p> <ul style="list-style-type: none"> <li>investment in initiatives supported through Māori Business Growth, which provides Māori businesses with information, networking opportunities, business advice and/or investment to help realise their growth potential – 101 of the approximately 500 businesses helped in 2018/19 received investment support, with 14 of those funded projects delivering further services to another 165 Māori businesses</li> <li>direct support for 10 projects through the He kai kei aku ringa fund, which results from the government strategy that aims to increase the Māori median income by 20 percent by 2021 – see website <a href="http://www.erere.maori.nz/">www.erere.maori.nz/</a></li> </ul>	
<b>Whanaketanga Ohanga Māori</b>		
<b>Ka Hao – Māori Digital Technology Development Fund</b>		<b>\$8,100,000</b>
Focus	This targeted funding supports Māori economic development by encouraging Māori participation in the ICT sector and supports access to Māori language and culture through ICT.	
Highlights	<p>In 2018/19 this fund supported 25 new digital technology projects worth nearly \$5 million, which will be delivered in 2019/20.</p> <p>Twenty projects funded in earlier cycles have been completed with positive outcomes for the Māori digital technology businesses involved, and for rangatahi who attended the education-based programmes. The digital technology skills gained are an important step in development of mātauranga for those who will grow future Māori technology capability and technology business participation.</p>	
<b>New Zealand Māori Tourism</b>		<b>\$4,160,000</b>
Focus	Funding to New Zealand Māori Tourism supports the Māori tourism sector to develop local and global opportunities for tourism and trade. See detail in the <a href="#">New Zealand Māori Tourism Annual Report 2018/19</a> .	
Highlights	<p>Hosted more than 20 international delegations including master carvers from the Chinese Jade Carving Association visiting Ngāi Tahu, and Chinese movie actors, movie and television directors and producers just prior to the Asia Pacific Film Festival in Auckland.</p> <p>New Zealand Māori Tourism negotiated the return of the South Pacific Tourism Exchange to Aotearoa after a six-year hiatus, and co-hosted the exchange with the South Pacific Tourism Organisation in Auckland. It also organised a group of 60 Māori leaders to attend the 2018 New Zealand Tourism Awards in Christchurch, and is contributing to the governmental interagency group investigating opportunities from the 2019 China–New Zealand Year of Tourism.</p>	

A detailed list of recipients of Māori Development and Ka Hao funding is in the 'Investment recipients 2018/19' list on the [Te Puni Kōkiri website](#).



## CASE STUDY

**Stepping stones for tourism in Tai Poutini**

A culturally rich tourism trail supporting potential business ventures such as guided heli-tours and accommodation networks is in development in Te Wai Pounamu. This is the result of Te Puni Kōkiri working alongside Poutini Ngāi Tahu over the past three years, as part of the government's efforts to stimulate the Tai Poutini (West Coast) economy.

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The West Coast Economic Growth Study provided an analysis of industry and highlighted tourism as the top opportunity for this South Island region. Building on this, Te Puni Kōkiri funded Te Rūnanga o Ngāti Waewae to lead the development of the Tai Poutini Māori Tourism Strategy in collaboration with Te Rūnanga o Makaawhio and Mawhera Incorporation.

This strategy is due for launch in late 2019. It outlines tourism aspirations and opportunities for Poutini Ngāi Tahu – and has initiated a number of projects focused on building business cases to enable commercial investment.

The first of these is Pou Whenua, which will provide a cultural pathway through Tai Poutini and a visible representation of Poutini Ngāi Tahu including interpretation of histories and mythologies. The concept is that Pou Whenua will provide a backbone for whānau to attach their own tourism products to – it will provide the manawhenua narrative that visitors are seeking, as well as visibility for manawhenua.

Regionally, the Pou Whenua concept is supported by the Mayors and Chairs of local councils. The plan is to incorporate it into a larger Provincial Growth Fund heritage project named Te Ara



The riches of South Westland, looking from Barn Bay up the Hope River, south west of Okahu (Jackson Bay). Photo credit: Te Rūnanga o Makaawhio.



Pounamu, which will combine both manawhenua and Pākehā cultural heritage; this is being led by Te Rūnanga o Ngāti Waewae.

Two separate business cases are under development for helicopter-based guided tours for high-end tourists in South Westland. Te Rūnanga o Makaawhio is exploring the potential for tours to Tahutahi (Cascade Plateau) to visit pounamu in situ. The Kaupapa Taiao Trust is assessing options for raised walkway and hut construction for bird and marine mammal viewing on Māori Reserve land in Taumaka and Pōpōtai (the Open Bay Islands).

Te Rūnanga o Ngāti Waewae has also been supported to develop a business case for the development of high-quality accommodation and a network of budget accommodation across Tai Poutini. This has resulted in an application to the Provincial Growth Fund. The rūnanga is also being supported to secure a sustainable source



Te Tauraka Waka a Māui marae at Mahitahi (Bruce Bay). Photo credit: Te Rūnanga o Makaawhio.

of pounamu to enable it to continue to develop pounamu retail operations. This will also allow development of carvers and production of high-quality art works for international markets.





Tina Mason, Chairperson of Parihaka Papakāinga Trust and Piri Sciascia, Pōwhakahaere for Te Puni Kōkiri, hongi on the day of the signing of the Parihaka Fund Agreement in December 2018. Photo credit: Adrian Heke.



# Tūhonotanga ā-Tiriti

Crown Relationships with Whānau, Hapū and Iwi

61

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## Strengthening relationships between the Crown and Māori

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Helping whānau, hapū and iwi to feel confident and informed is an important part of supporting Māori to engage with government and manage their interests. Funding in this area supports initiatives that will strengthen relationships between the Crown and Māori, including building the capability of community and Māori governance organisations. It also includes a range of historical commitments.

**Ko koe ki tēnā, ko ahau ki tēnei kīwai o te kete**

You at that handle, and I at this handle of the basket

## Commitments to iwi, rōpū and Māori entities

Vote Māori Development in 2018/19 includes funding to fulfil a range of commitments in respect of iwi, rōpū and Māori entities. These include one-off and ongoing commitments, which range widely in scope, size and duration. They span support for operations and governance, as well as addressing historical matters.

**Total funding for Tūhonotanga ā-Tiriti – Crown Relationships with Whānau, Hapū and Iwi** **\$12,657,000**

### ONGOING FUNDING

#### Rōpū Whakahaere, Rōpū Hapori Māori

**Community and Māori governance organisations** **\$2,591,000**

This funding supports the work of various community and Māori governance organisations, including Māori Women's Development Incorporated (supporting administration and provision of mentoring and loan services to support Māori women in business) and the New Zealand Māori Council (supporting the annual administration of the council). See page 21 for highlights of the Māori Warden's Project funding also covered by this appropriation.

#### Whaiwāhitanga Māori

**Māori Participation** **\$1,002,000**

This funding is to increase awareness and levels of participation in electoral processes among Māori. It includes:

- support for the Māori Affiliation Service maintained by the Tuhono Trust – this service assists iwi and other Māori organisations to develop and maintain accurate and comprehensive membership registers, by sourcing iwi affiliation and contact information from consenting Māori electors – this includes some funding to the Electoral Commission for the collection of iwi information
- funding for raising awareness among rangatahi of the Māori electoral option – the ongoing part of this funding was transferred during 2018/19 to the Electoral Commission.

#### Utu Whakahaere Whenua Karauna

**Administrative Expenses for Crown Land** **\$49,000**

This is funding for operating expenses associated with Crown-owned land administered by Te Puni Kōkiri under the Maori Affairs Restructuring Act 1989.

Most of these areas of land have been disposed of. The one remaining Crown asset covered by this specific appropriation in 2018/19 is a partial shareholding in Waihaha 4 (Hurakia Station, Tihoi).

#### Poari Kaitiaki Māori o Taranaki

**Taranaki Māori Trust Board** **\$15,000**

This is to fund the payment of an annuity to the Taranaki Māori Trust Board, in accordance with section 9(2) of the Maori Trust Boards Act 1955.

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 ONE-OFF

**Takoha a te Karauna ki te Hapori o Parihaka**
**Crown contribution to the Parihaka community**
**\$9,000,000**


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This is a contribution to development projects for the Parihaka community announced as part of He Puanga Haeata, the June 2017 reconciliation ceremony.

During 2018/19 the Parihaka Fund Agreement was finalised, with a signing ceremony in December 2018. This facilitated transfer of the fund to the Parihaka Papakāinga Trust.

This was followed in June 2019 by Te Huanga ō Rongo: Hui Tuatahi, the first hui of the Crown–Parihaka Leaders' Forum. This brought together over 25 representatives of signatory Crown agencies who are supporting the Parihaka community to implement their development plans. As well as coordinating the hui, Te Puni Kōkiri is assisting the trust with project management.

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# Statement of Service Performance

This section provides end-of-year performance information, as is required under section 19B(2) of the Public Finance Act 1989. Included are those appropriations where the Minister for Māori Development and Minister for Whānau Ora have been identified as the performance reporter, in the supporting information for the Appropriation Act.

Appropriations reported against in this section are listed below:

66	Te Kōtuitui Hanga Whare mō ngā Māori (Māori Housing)
68	Whakamahi i ngā Huanga a Whānau Ora (Commissioning Whānau Ora outcomes)
70	Tahua Whanaketanga Māori (Māori Development Fund)
71	Kōtuitui Te Ture Whenua (Te Ture Whenua Network)
72	Takoha a te Karauna ki te Hapori o Parihaka (Crown contribution to the Parihaka Community)
73	Hauora me te Oranga Māori (Māori Health and Wellbeing)
74	Whanaketanga Ohanga Māori (Māori Economic Development)

◀ Dawn at Waitangi, 6 February 2019. Photo credit: Adrian Heke.

## Te Kōtuitui Hanga Whare mō ngā Māori (Māori Housing)

### Scope

This appropriation is limited to providing practical assistance to whānau and Māori housing providers to improve housing outcomes for Māori.

### Purpose

This appropriation is intended to achieve improved housing outcomes for Māori by providing capability and practical assistance to whānau and Māori housing projects.

### Financial

2017/18 Actual \$000	Expenses	2018/19 Actual \$000	2018/19 Revised Budget \$000	2018/19 Budget \$000
18,991	Total Appropriation	26,549	26,910	19,641

This appropriation increased by \$7.269m to \$26.910m for 2018/19 due to:

- the drawdown of the Papakāinga Housing Development contingency fund that was established as part of Budget 2018 (\$5m)
- an expense transfer from 2017/18 to 2018/19 to ensure funding remained aligned with milestone payments due (\$2.069m)
- a reallocation of funding to support the work of Te Matapihi He Tirohanga Mō Te Iwi Trust (\$0.2m).



## Performance reporting

2017/18 Actual	Assessment of Performance	2018/19 Target	2018/19 Actual
100%	Māori Housing Network initiatives are funded in accordance with the National Integrated Investment Approach and Regional Integrated Investment Plans	100%	100%
271	Number of whānau homes approved to be repaired through a community-based repair programme, or an urgent individual whare repair	200-220	292
5	Number of new affordable rental homes approved to be built	15-20	34
New measure	Number of projects approved to provide capability support to rōpū in delivering their housing aspirations	15-18	12

### Repair programme

During 2018/19, 292 whānau homes were funded to be repaired, well above the target of 200–220. This was due to the increase in funding received from the Budget 2018 contingency being directed towards a number of community development projects where community development plans identified whānau home repairs as being a priority.

### New whānau homes

Te Puni Kōkiri exceeded the 2018/19 target of 15–20 new homes for whānau, and was able to contribute to the construction costs of 34 collectively owned rental homes on papakāinga. This was due in part to Budget 2018 contingency funding that was accessed in 2018/19 enabling a number of new papakāinga to commence. The majority of these new homes will be completed in 2019/20.

### Building capability

We delivered just under the target number of capability support projects in 2018/19 with 12 rōpū being approved. Demand from whānau and rōpū was greater for support in the repairs and papakāinga areas and funds were redirected to support this need. Across most of the repair programmes, rōpū were provided with project management support.

## Whakamahi i ngā Huanga a Whānau Ora

(Commissioning Whānau Ora outcomes)

### Scope

This appropriation is limited to purchasing the achievement of Whānau Ora outcomes from non-government commissioning agencies.

### Purpose

This appropriation is intended to achieve the engagement of NGO commissioning agencies to achieve the Whānau Ora outcome goals where whānau and families are:

- self-managing and empowered leaders
- living healthy lifestyles
- participating fully in society
- confidently participating in te ao Māori (the Māori world)
- economically secure and successfully involved in wealth creation
- cohesive, resilient and nurturing
- responsible stewards of their living and natural environment.

### Financial

2017/18 Actual \$000	Expenses	2018/19 Actual \$000	2018/19 Revised Budget \$000	2018/19 Budget \$000
71,297	Total Appropriation	71,345	71,931	75,481

This appropriation decreased by \$3.550m to \$71.931m for 2018/19. This change was principally due to a \$4.0m expense transfer from 2018/19 to 2019/20 for improving the quality and availability of data as recommended by the Whānau Ora Review Panel.

## Performance reporting

2017/18 Actual	Assessment of Performance	2018/19 Target	2018/19 Actual
New measure	Number of whānau supported by commission agency navigators as reported at 30 June	8,000 to 10,000	8,633
New measure	Percentage of whānau who achieve their budgeting or financial literacy goals with the support of Te Pou Matakana navigators	More than 40%	40%
New measure	Number of whānau who achieve their physical health goals with the support of Te Pou Matakana navigators	600-700	598
New measure	Percentage of whānau who are better able to provide a stable home environment with the support of Te Pūtahitanga o te Waipounamu navigators	More than 60%	76%
New measure	Percentage of whānau who are now making positive healthy lifestyle choices with the support of Te Pūtahitanga o te Waipounamu navigators	More than 60%	72%
New measure	Percentage of whānau who have reduced their debt by five percent or more with the support of Pasifika Futures navigators	More than 50%	69%
New measure	Percentage of whānau who have become smoke free with the support of Pasifika Futures navigators	More than 30%	39%

The performance results for 2018/19 reveal that commissioning agencies in most cases exceeded expectations, clearly demonstrating how the Whānau Ora commissioning approach is successfully supporting whānau and families to achieve self-identified outcomes and wellbeing aspirations.

This is the first year these targets have been used to tell the Whānau Ora performance story, and they provide a fair reflection of the overall achievement for Whānau Ora. Moving forward these targets will provide a performance baseline which can be refined and used to inform the 2019/20 Annual Investment Plans and associated targets.



## Tahua Whanaketanga Māori (Māori Development Fund)

### Scope

This appropriation is limited to purchasing partnered interventions, tools and investigative studies to accelerate Māori development.

### Purpose

This appropriation is intended to achieve the following impacts:

- Māori are protecting, sustaining and growing their reo, taonga, mātauranga and tikanga
- Māori are sustainably growing and developing their resources
- Māori are acquiring skills and knowledge.

### Financial

2017/18 Actual \$000	Expenses	2018/19 Actual \$000	2018/19 Revised Budget \$000	2018/19 Budget \$000
15,567	Total Appropriation	22,153	22,168	18,549

This appropriation increased by \$3.619m to \$22.168m for 2018/19 and was predominantly due to:

- an expense transfer from 2017/18 to ensure that funding remained aligned to milestone payments due (\$2.294m)
- drawdown of the Enhanced Education and Employment Outcomes for the Rangatahi Contingency Fund, which was established as part of Budget 2018 (\$2.025m).

### Performance reporting

2017/18 Actual	Assessment of Performance	2018/19 Target	2018/19 Actual
100%	Māori Development Fund initiatives are funded in accordance with the National Integrated Investment Approach and Regional Integrated Investment Plans	100%	100%
100%	All Māori development contracts in place meet relevant fund guidelines	100%	100%

## Kōtuitui Te Ture Whenua (Te Ture Whenua Network)

### Scope

This appropriation is limited to the purchase of interventions, tools and research to support initiatives which assist Māori land owners to improve the productivity of their land.

### Purpose

This appropriation is intended to support Māori land owners to improve the productivity of their land.

### Financial

2017/18 Actual \$000	Expenses	2018/19 Actual \$000	2018/19 Revised Budget \$000	2018/19 Budget \$000
3,264	Total Appropriation	3,838	4,750	3,200

This appropriation increased by \$1.550m to \$4.750m for 2018/19 due to a reprioritisation from other appropriations within Vote Māori Development to address a funding shortfall.

### Performance reporting

2017/18 Actual	Assessment of Performance	2018/19 Target	2018/19 Actual
New measure	All Whenua Māori Fund contracts in place meet relevant fund priorities and focus areas	100%	100%

## Takoha a te Karauna ki te Hapori o Parihaka (Crown contribution to the Parihaka Community)

### Scope

This appropriation is limited to contributing to projects for the Parihaka community.

### Purpose

This appropriation is intended to contribute to development projects for the Parihaka community.

### Financial

2017/18 Actual \$000	Expenses	2018/19 Actual \$000	2018/19 Revised Budget \$000	2018/19 Budget \$000
-	Total Appropriation	9,000	9,000	-

This appropriation increased by \$9.0m in 2018/19 due to a transfer from 2017/18 to align with the timing of the Crown payment to the Parihaka community.

### Performance reporting

2017/18 Actual	Assessment of Performance	2018/19 Target	2018/19 Actual
New measure	An agreement with the Crown to contribute towards development projects for the Parihaka community	Achieved	Achieved



## Hauora me te Oranga Māori (Māori Health and Wellbeing)

### Scope

The overarching purpose of this appropriation is to support the physical and mental wellbeing of Māori.

### Purpose

This appropriation is intended to achieve support for iwi, hapū, and Māori to live healthy lifestyles and to confidently participate in te ao Māori, as well as to support Māori suicide prevention services and whānau-centred family violence interventions.

### Expenditure

Expenditure incurred against this appropriation for the 2018/19 financial year is summarised in the following table:

2017/18 Actual \$000		2018/19 Actual \$000	2018/19 Revised Budget \$000	2018/19 Budget \$000
	Expenditure			
1,500	Rangatahi Māori Suicide Prevention	2,000	2,000	2,000
260	Whānau-centred Family Violence Interventions	1,030	1,030	800
3,104	Moving the Māori Nation – supporting Māori culture and sport	3,585	3,596	3,500
<b>4,864</b>	<b>Total expenditure</b>	<b>6,615</b>	<b>6,626</b>	<b>6,300</b>

### MCA performance reporting

The overall performance of this appropriation will be assessed by the achievement of the Moving the Māori Nation category performance measure outlined below.

2017/18 Actual	Assessment of Performance	2018/19 Target	2018/19 Actual
New measure	All Moving the Māori Nation contracts meet the focus and priority areas of the appropriation	100%	100%

## Whanaketanga Ohanga Māori (Māori Economic Development)

### Scope

The overarching purpose of this multi class appropriation is to promote Māori economic development.

### Purpose

This appropriation is intended to achieve support for Māori digital technology development initiatives and to support progress towards Māori sustainably growing and developing their resources.

### Expenditure

Expenditure incurred against this appropriation for the 2018/19 financial year is summarised in the following table:

2017/18 Actual \$000		2018/19 Actual \$000	2018/19 Revised Budget \$000	2018/19 Budget \$000
	<b>Expenditure</b>			
4,160	Whakapakari, Whakatairanga Tāpoi Māori (Strengthening and Promoting Māori Tourism)	4,160	4,160	4,160
2,481	Tahua Whanaketanga Hangarau Māori (Māori Digital Technology Development Fund)	4,272	8,100	7,500
<b>6,641</b>	<b>Total expenditure</b>	<b>8,432</b>	<b>12,260</b>	<b>11,660</b>

Delays in obtaining final funding decisions, and then confirming deliverables and delivery timeframes with the selected applicants, meant that only one funding round could be progressed in 2018/19.

Approval was obtained to transfer the unspent portion of the Fund into future years. This is to ensure that much needed funding to support more Māori into digital technology careers is available for applicants when the Fund is open again, following Ministerial endorsement of the recommendations from the review of the Fund.

### MCA performance reporting

The overall performance of this multi class appropriation will be assessed by the achievement of the Māori Digital Technology Development Fund performance measure outlined in the table below.

2017/18 Actual	Assessment of Performance	2018/19 Target	2018/19 Actual
100%	All Māori Digital Technology Development Fund contracts in place meet relevant fund guidelines	100%	100%

## Disclaimer

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