



Cabinet Social Outcomes Committee

Summary

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Whole of System (Core Crown) Report on Treaty Settlement Delivery 2025

Portfolio Māori Crown Relations: Te Arawhiti

Purpose This paper seeks agreement to release the *Whole of System (Core Crown) Report on Treaty Settlement Delivery 2025* (the Report).

Previous Decisions In August 2024, Cabinet agreed to clarify the functions of the Office for Māori Crown Relations: Te Arawhiti (now the Office of Treaty Settlements and Takutai Moana: Te Tari Whakatau) and Te Puni Kōkiri (TPK) [CAB-24-MIN-0295.02].

In December 2024, SOU agreed to the public release of the *Whole of System (Core Crown) Report on Treaty Settlement Delivery for 2024* [SOU-24-MIN-0165].

Proposal Oversight and reporting of Treaty of Waitangi settlement commitments was transferred to TPK from Te Arawhiti with other Māori Crown Relations functions. TPK has focused on embedding and strengthening the Treaty settlement delivery framework in 2025, and is implementing a phased response to recommendations by the Auditor-General to further improve the programme.

The **attached** Report for 2025 provides a system-wide overview of the Crown's delivery of Treaty settlement commitments. It shows progress, with 83.3% of commitments either complete or on track (up from 76.7% in 2024), and commitments with delivery issues decreasing from 4.9% to 3.5%.

The Report includes qualitative insights from 24 Post-Settlement Governance Entities for the first time, which indicate broadly constructive relationships with the Crown (though progress on some commitments is mixed). PSGEs view structured relationship mechanisms as enabling and strengthening the Treaty relationship, but have expressed concern about certain Government reforms.

Reporting will continue on an annual basis to track progress and trends over time. TPK will support agencies through mentoring, monitoring, and system improvements.

Impact Analysis Not applicable.

Financial/ Legislative Implications	None from this paper.
Timing Matters	None specified.
Communications	The Minister will make a public announcement.
Consultation	<p>Paper prepared by TPK (Māori Crown Relations: Te Arawhiti). MCH, Crown Law, DOC, Corrections, NZDF, MoE, MfE, the Treasury, MoH, DIA, MoJ, LINZ, DPMC, Stats NZ, MoT, MPI, OT, MHUD, PSC, MSD, NEMA, SIA, MBIE (Economic Growth), and Te Tari Whakatau were consulted. The Office of the Controller and Auditor-General was informed.</p> <p>The Minister indicates that SOU Ministers, the Attorney-General, the Minister for Land Information, and all Government parties were consulted.</p>

The Minister for Māori Crown Relations: Te Arawhiti recommends that the Committee:

- 1 note that the 2025 Whole of System (Core Crown) Report on Treaty Settlement Delivery (the Report), attached as Appendix One under SOU-25-SUB-0180, provides a system-wide overview of the Crown's delivery of Treaty of Waitangi settlement commitments;
- 2 note that the Report shows improved delivery since 2024, with an increase from 76.7 percent to 83.3 percent of commitments either complete or on track, and a decrease in delivery issues from 4.9 percent to 3.5 percent;
- 3 note that the Report includes, for the first time, insights from post-settlement governance entities, providing a broader view of the Crown's performance;
- 4 note that Te Puni Kōkiri has assumed responsibility for the development of the Report and is supporting agencies to improve delivery and accountability;
- 5 approve the public release of the Report.

Tom Kelly
Committee Secretary

Hard-copy distribution:

Cabinet Social Outcomes Committee
Attorney-General
Minister for Land Information