



# He whakarāpopoto o ngā tūmahi ā-rohe

Regional snapshot of achievements in 2018/19



# Te Puni Kōkiri key focus areas and Government priority themes

## LEADERSHIP

Providing new leadership  
by Government

## ECONOMY

Building a productive,  
sustainable and  
inclusive economy

## WELLBEING

Improving the wellbeing of  
New Zealanders and their families

### Ahuwhenua



### Te Ao Māori



### Kāinga Ora



### Tūhonotanga ā-Tiriti



### Hapori Ora



### Aotearoa ki te Ao



### Kaiārahi mō āpōpō



### Pakihi Ora



WHĀNAU TAURIKURA

THRIVING WHĀNAU



# Our role in Māori development

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Te Puni Kōkiri is focused on supporting Māori development – lifting the physical, economic, social and cultural wellbeing of Māori. Our overall goal is *Whānau Taurikura – Thriving Whānau*.

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We work across the motu alongside whānau, hapū and iwi, and we work in partnership with other government organisations. More than a third of our staff are based in our 17 regional offices, where we team up with community groups and other agencies to help whānau to achieve their aspirations.

We work in three ways:

- **Leading** development of policy and legislation on issues of specific importance to Māori, eg whenua, mātauranga, te reo Māori and Māori media
- **Influencing** the efforts of others to make long-lasting improvements in Māori wellbeing, eg supporting the introduction of whānau-centred approaches in new areas
- **Investing** with Māori to make the most of opportunities to lift people's lives and strengthen communities, eg through housing projects.

This publication gives a view of the range of our work, with the spotlight on the main achievements of the year to 30 June 2019. It includes a breakdown of investment in each of our six regions.

◀◀ **COVER:** Ruihi Haira greeting her mokopuna (great granddaughter) Te Waiora Waiariki-Haira, as niece Nellie Haira looks on, at the first reading of the New Zealand Māori Arts and Crafts Institute Vesting Bill in December 2018.  
Photo credit: Adrian Heke.



# Our focus areas for 2018/19

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## Kāinga Ora

This programme delivered improved housing outcomes for Māori, supporting long-lasting positive change in the lives of whānau.

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Kāinga Ora investment involves helping whānau at different points of their housing journey and in different circumstances. There is a continuing strong focus on repairs to make homes drier and warmer – improving whānau health – as well as increasing options around papakāinga, affordable rentals and improving the financial management skills of whānau.

In the last year we have trialled some innovative home ownership models, and we have established six housing-based community development projects. These projects are in Tākou Bay (opposite), Papakura, Kaingaroa, Raupunga, Taumarunui and Ōtautahi.

### Kāinga Ora



Approved repairs to more than 290 whānau homes to make them safer and healthier, construction of 34 affordable rental homes on papakāinga, and infrastructure for 90 new home sites.



Six projects focused on housing-based community development, as an anchor for achieving wider community goals.





Georgina Taiapo from Tākou Bay, one of six communities supported by a whānau-led community development approach, which builds out from housing improvements to lift intergenerational wellbeing in Māori communities.

Te Rūnanga o Whaingaroa received \$2.3 million to support community development in Tākou Bay, in Te Tai Tokerau (Northland). The rūnanga has been working with Te Puni Kōkiri on essential housing repairs for the past three years, in a community of 200 whānau, some living in very difficult conditions. The rūnanga initiative – Te Oranga o Ngā Hapori – aims to strengthen community financial literacy, building and management skills to support construction of new homes and eventually a thriving and self-reliant Tākou Bay community.



# Hapori Ora

Whānau Leading Community Development including Whānau Ora

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Whānau-led development is strengthening communities in the regions, with a mix of social, economic and cultural benefits (such as at Tākou Bay, and Pūniu River, opposite). Te Puni Kōkiri is also helping other agencies work in whānau-centred ways.

The benefits of these whānau-centred approaches – as endorsed in the 2018 independent review of Whānau Ora – were extended to new areas of government policy in the last year. An example of this is the work by Te Puni Kōkiri, the Department of Corrections and the Ministry of Social Development to develop a new initiative to reduce Māori re-offending. Paiheretia te Muka Tangata – Uniting the Threads of Whānau was funded in Budget 2019 to work with individuals in prison and their whānau to break the intergenerational cycle of imprisonment.

## Hapori Ora



The independent review of Whānau Ora found it to be a culturally grounded approach, generating positive and sustainable change for whānau.



Approximately 13,500 whānau actively supported through Whānau Ora as on 30 June 2019.





## Caring for whenua and whānau

Pūniu River Care Inc workers Shane Cassidy (Ngāti Maniapoto), Rangiawatea Rapana (Ngāti Te Kohera, Ngāti Tūwharetoa), Tawhiwhi Karaitiana (Ngāti Tūwharetoa, Ngāti Tūtemohuta) are some of the kaimahi gaining new skills through this iwi-connected environmental restoration organisation. Pūniu River Care is based at Mangatoatoa Marae near Te Awamutu. It supports up to 17 marae communities to employ their people to work on boosting the mauri of the river – and with it the mauri of the people, marae, hapū and iwi. Since beginning in 2015, Pūniu River Care has planted over 330,000 eco-sourced native trees along the awa, holding the whenua in place so erosion does not choke up the river. The target for 2021 is one million trees.



## Overcoming barriers

Matuaokore Ahuwhenua Trustee, Frances Stokes (right), and whānau member Jayden Hokianga on their whenua just north of Gisborne. This is one of the last remaining areas of Māori freehold land in Kaiti, and has the challenge of being landlocked with no public road access. With support and investment from Te Puni Kōkiri the trust is exploring options to gain access to their whenua.



# Ahuwhenua

A major achievement in 2018/19 was the introduction of the Whenua Māori programme, to provide Māori freehold landowners with more support and improved systems.

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This is the combined work of Te Puni Kōkiri and the Ministry of Justice, aimed at helping whenua Māori landowners to connect with and better use their land to support cultural, social and economic wellbeing.

Te Puni Kōkiri also supports landowners through the Whenua Māori Fund, and sponsors the Ahuwhenua Trophy Awards.

## Ahuwhenua



New support and services programme to be rolled out for Māori land owners, with improvements in Māori Land Court services, as well as online and land development services.

  
**39,000**  
HECTARES

Invested in 29 projects covering more than 39,000 ha of Māori freehold land, assisting landowners to explore land-use options and ways of improving productivity.



# Te Ao Māori

## Language, Culture and Identity

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It was a milestone year for te reo Māori, with the delivery of the Maihi Karauna (the Crown's language strategy) that aims to increase the level of te reo spoken across Aotearoa.

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Te Puni Kōkiri worked with many agencies and groups to develop the strategy and action plans – which will, for example, focus on making more Crown services and resources available in te reo, and increase the number of towns and cities embracing bilingualism.

Culture and identity are major areas of focus for Te Puni Kōkiri, because they are fundamental to *Whānau Taurikura – Whānau Wellbeing*.

Highlights in this area include Te Pūtake o te Riri investment to help whānau, hapū and iwi to record and share their experience of nineteenth-century Aotearoa wars and conflicts (including the national commemoration on He Rā Maumahara held annually in late October).

It was also a big year for Oranga Marae, a joint initiative with the Department of Internal Affairs that supports whānau, hapū and iwi to restore, rebuild and revive their marae. In total, investment of nearly \$17 million from the Lottery Grants Board and Te Puni Kōkiri was approved for 75 projects across the motu.

**OPPOSITE:** Waimarie Mana broadcasting at Te Reo Irirangi o Te Upoko o te Ika radio station. Broadcasting is a key focus for putting Maihi Karauna into action. Te Puni Kōkiri is working with the te reo Māori support agencies and the broadcasting sector to develop the Māori Media Sector Shift policy, which aims to ensure Māori media is collaborative, flexible and centred on the needs of audiences in the digital age.





## Te Ao Māori

Te Reo

1 million

Maihi Karauna, the Crown's Māori language strategy launched the audacious goal of 1 million basic te reo speakers by 2040.



Redefining New Zealand's historical narrative including through He Rā Maumahara, a National Commemoration Day to remember those who died in the New Zealand land wars.



The cadetships programme supports both youth and older Māori to strengthen their leadership and management skills in the workplace. In the 2018/19 year, more than 40 employers provided nearly 450 cadets with structured training, development and mentoring – including these four at The Māori Kitchen in Tāmaki Makaurau.

## Kaiārahi mō āpōpō

### Rangatahi Leadership and Development

The focus that Te Puni Kōkiri gives to rangatahi recognises the need to build up skills and resilience for our future, while making sure youth voices are heard in decision-making.

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In the last year, we ran a major policy development project to create positive change ‘for rangatahi, by rangatahi, with rangatahi’ – this included getting views from over 300 young people across the regions.

We also invested directly in strengthening rangatahi involvement in education, employment and training, and building resilience to the challenges they face – this includes skills and employment initiatives, the cadetships programme, and suicide prevention projects.



# Pakihi Ora

## Enterprising Whānau

In the last year Te Puni Kōkiri worked with whānau enterprises and businesses across the motu, providing advice and investment support to help grow skills and economic wellbeing. We worked with more than 500 Māori businesses, and invested directly in 101 of those. We also invested in 25 new digital technology projects.

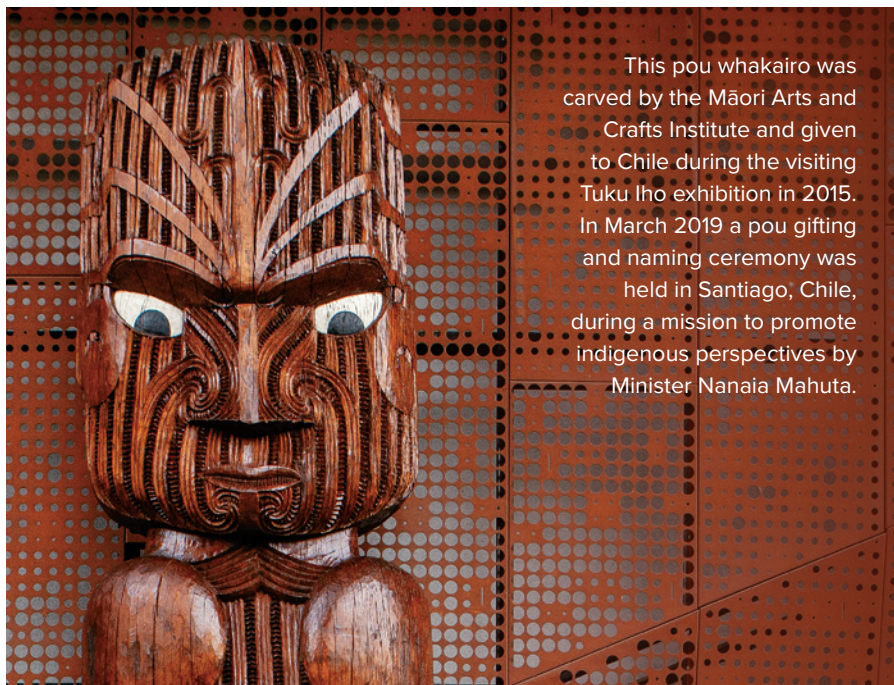
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An important part of our work in the regions is helping rōpū access larger investment opportunities, including the Provincial Growth Fund. This can include long-term projects such as the three years of work with Poutini Ngāi Tahu to develop Te Tai Poutini Māori Tourism Strategy. This has led to further projects, some in partnership with local councils, to develop tourism opportunities in the west of Te Waipounamu – including with Te Rūnanga o Makaawhio whose marae (Te Tauraka Waka a Māui) stands at Maitahi (Bruce Bay).



Te Tauraka Waka a Māui marae, Bruce Bay.





## Aotearoa ki te Ao

A key international highlight this year was the Government's agreement to work with Māori on how best to measure New Zealand's progress towards the goals of the United Nations Declaration on the Rights of Indigenous Peoples. New Zealand is one of the first countries in the world on track to address this challenge.

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This is part of our mahi representing Māori rights and interests in a wider context including trade. This included support for the World Indigenous Business Forum in Rotorua in October 2018, and working with other government agencies to identify indigenous issues in free trade agreements.

# Tūhonotanga ā-Tiriti

Crown Relationships with Whānau, Hapū and Iwi

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On the home front, Te Puni Kōkiri continued to work with whānau, hapū and iwi to support their relationship with the Crown. Notable highlights in the last year include a collective approach to restoring and protecting Waikato and Waipā awa, and completing a Crown contribution of \$9 million to the Parihaka community. We also completed delivery of the Ngā Pae Hihiri programme in partnership with the Institute of Directors, to strengthen governance skills of iwi and Māori organisations who are responsible for managing Treaty settlements.

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A key part of our work is helping other government agencies to assess the effectiveness of their services to Māori. In 2018/19 we began trialling a new kind of review – developing a new approach to monitoring is a major focus for 2019/20.

## Tūhonotanga ā-Tiriti



Finalised the Parihaka Fund Agreement, facilitating transfer of \$9 million to the Parihaka Papakāinga Trust to support community development.



Continued investment in a range of community and Māori governance organisations, to support iwi, hapū and whānau to engage with government and manage their interests.



# Our people and our reach



**325+**

people



**72%**

NZ Māori



**66%**

female

## Te Tai Tokerau

Kaitiaki  
Whangārei

## Tāmaki Makaurau

Auckland

## Waikato Waiariki

Hamilton  
Rotorua  
Tauranga  
Whakatāne

**18** offices

## Te Tai Hauāuru

Taranaki – New Plymouth  
Taumarunui  
Whanganui  
Te Upoko o Te Ika – Porirua  
Nelson

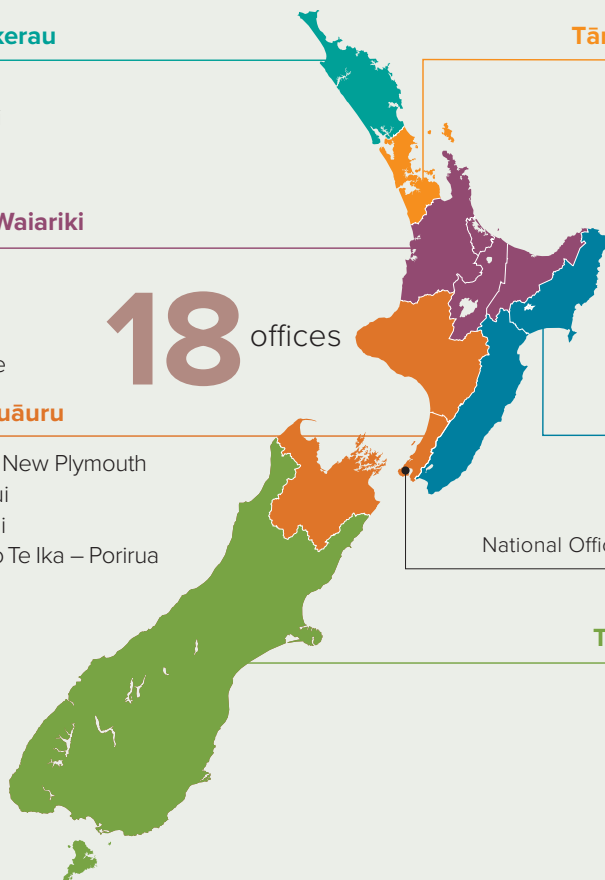
## Ikaroa Rāwhiti

Gisborne  
Hastings

National Office

## Te Waipounamu

Christchurch  
Dunedin  
Invercargill





# Widely spread, strongly grounded

Te Puni Kōkiri has over 300 staff, including 120 staff working in 17 regional offices from Kaitia in Te Tai Tokerau to Invercargill in Te Waipounamu.

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The regional presence means Te Puni Kōkiri staff operate ‘close to the ground’, working alongside whānau, hapū and iwi to help them identify and make the most of opportunities to achieve their aspirations. A key part of this is supporting the growth of skills within Māori communities and organisations.

We also represent the experience of whānau, hapū and iwi when developing policy that is important to Māori wellbeing (eg for te reo Māori, whenua Māori and Whānau Ora), and in our role monitoring the effectiveness of government services for whānau.

With comparatively small resources (our portfolios represent around 0.3 percent of government expenditure), we are strategic in how we operate. Keeping a clear focus means we can make effective use of investment funds and maximise the impact of our programmes and services.

The following pages show breakdowns of our activity in 2018/19, including investment at a regional level.

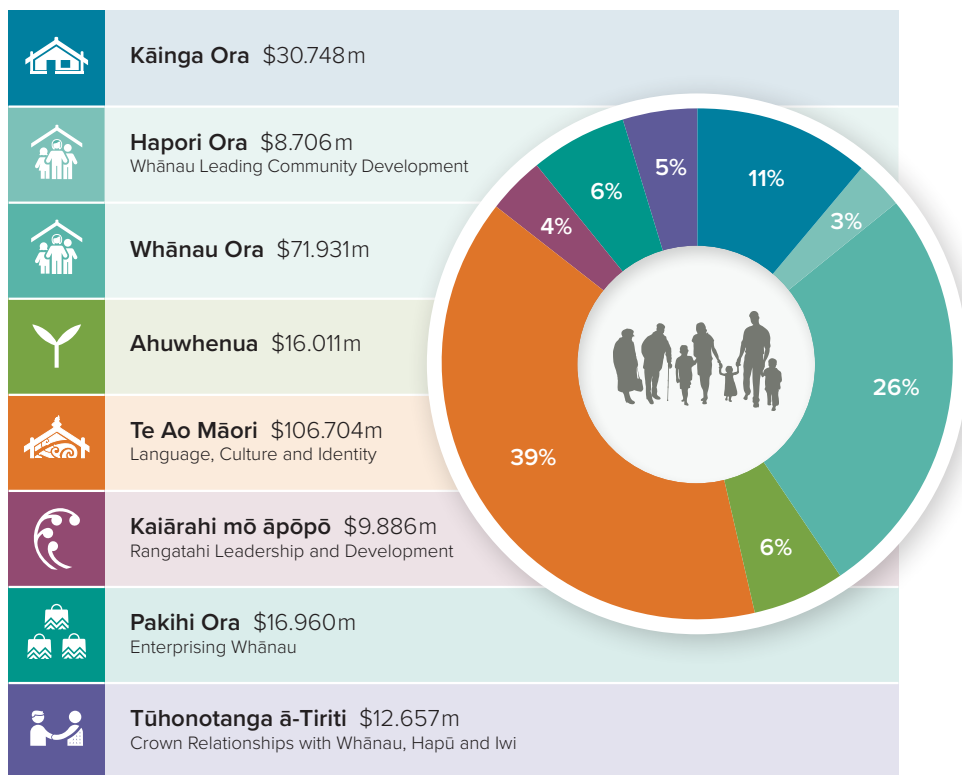


Each of the six Te Puni Kōkiri regions, and the communities within, is unique – with its own mix of strengths, investment opportunities and priorities for supporting the aspirations of whānau and communities.



# Investment in 2018/19: \$273.6 million

This graph shows the Māori development investment in communities and in other organisations to support *Whānau Taurikura – Thriving Whānau*.



The pie graph reflects non-departmental funding in 2018/19. This includes investment funding directly managed by Te Puni Kōkiri, and allocations to other entities, such as the four agencies that work to support te reo Māori (under Te Ao Māori) and land interests through the Māori Trustee – Te Tumu Paeroa (under Ahuwhenua). The Aotearoa ki te Ao focus area is not shown in the graph, as this activity is supported through other means.



# Regional priorities

The regional offices of Te Puni Kōkiri develop specific regional investment priorities, providing a community-led approach to investment decisions in the rohe.

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The tables show the spread of direct investment across the regions, and by the priorities set in each.

## Investment by region

Region	2018/19 investment	% of total
Te Tai Tokerau	\$7.562m	12%
Tāmaki Makaurau	\$6.315m	10%
Waikato–Wairiki	\$9.879m	16%
Ikaroa–Rāwhiti	\$8.469m	14%
Te Tai Hauāuru	\$9.668m	16%
Te Waipounamu	\$5.489m	9%
National projects	\$14.581m	23%
<b>TOTAL</b>	<b>\$61.963m</b>	<b>100%</b>

The tables show direct investment made at regional level. They include the Te Pūtake o te Riri programme, but not Rangatiratanga Grants, nor the funding for the five statutory and Crown entities that provide te reo Māori and whenua services.



## Investment by regional priorities

Region and priorities	Description of priority area	No. of projects	2018/19 investment	%
<b>Te Tai Tokerau</b>		<b>124</b>	<b>\$7.562m</b>	
Capability and capacity	Initiatives and projects that support the capability of rūpū and whānau, including governance training and organisational support	18	\$0.732m	10%
Kāinga	Projects that support whānau to live in safer, drier and healthier homes, such as increasing the supply of affordable housing	23	\$4.100m	54%
Rangatahi wellbeing and leadership	Supporting the wellbeing and aspirations of rangatahi through leadership and mentoring programmes that promote self-awareness and self-resilience	35	\$1.317m	17%
Regional Economic Development	Initiatives to support whānau, hapū and iwi to obtain and remain in employment and engage in regional economic development opportunities	20	\$0.788m	10%
Whenua	Initiatives to support Māori landowners' aspirations to connect actively with their whenua for economic advancement	5	\$0.292m	4%
Other investment in this region	Initiatives that support whānau wellbeing and embed te reo me ōna tikanga commitments and strengthen cultural infrastructure	23	\$0.333m	5%





Region and priorities	Description of priority area	No. of projects	2018/19 investment	%
<b>Tāmaki Makaurau</b>		<b>98</b>	<b>\$6.315m</b>	
Āhuru Mōwai	Initiatives that support whānau to live in safe, secure and healthy environments, including housing repair and maintenance programmes	31	\$3.403m	54%
Mātauranga	Initiatives that embed te reo me ōna tikanga commitments and strengthen cultural infrastructure, as well as supporting rangatahi from education to employment	28	\$1.278m	20%
Pakihi me te Whenua	Initiatives that support the expansion and growth of Māori enterprises and unlock the potential of whenua Māori	35	\$1.000m	16%
Amorangi a-rohe	Supporting strong governance structures and capability for mana whenua and mataawaka to be actively involved in regional development	2	\$0.138m	2%
Other investment in this region	Initiatives that support positive whānau health and wellbeing outcomes	2	\$0.497m	8%



Region and priorities	Description of priority area	No. of projects	2018/19 investment	%
<b>Waikato–Waiariki</b>		<b>219</b>	<b>\$9.879m</b>	
Building capability and capacity	Initiatives that strengthen foundations for whānau, hapū and iwi, with a particular focus on governance, whānau enterprise and housing	98	\$5.768m	58%
Regional Economic Development	Supporting Māori entities to maximise their economic growth, including increased utilisation of Māori land and assets	53	\$2.466m	25%
Supporting access to Investment	Supporting whānau, hapū and iwi through developing their foundations to access sustainable funding sources to expand and diversify	6	\$0.254m	3%
Other investment in this region	Supporting initiatives that recognise, values and encourages the use of Te Ao Māori	62	\$1.391m	14%



Region and priorities	Description of priority area	No. of projects	2018/19 investment	%
<b>Ikaroa–Rāwhiti</b>		<b>149</b>	<b>\$8.469m</b>	
Whenua	Initiatives that address the barriers to effectively using Māori land and identify opportunities to scale up successful models and approaches	14	\$0.553m	7%
Regional growth opportunities	Supporting Māori to access broader investment opportunities and sustainable development, with a focus on housing, growing businesses and linking into the Provincial Growth Fund	42	\$5.999m	71%
Community enterprise and development	Supporting whānau and community-led local initiatives to identify local solutions to local issues through collective impact approaches	18	\$0.628m	7%
Youth development and leadership	Initiatives that support opportunities for rangatahi leadership and projects that broaden the aspirations of rangatahi	16	\$0.516m	6%
Cultural pride and identity	Initiatives that support whānau, hapū and iwi cultural aspirations across the region	54	\$0.747m	9%
Other investment in this region	Initiatives that support positive whānau health and wellbeing outcomes	5	\$0.027m	0%



Region and priorities	Description of priority area	No. of projects	2018/19 investment	%
<b>Te Tai Hauāuru</b>		<b>180</b>	<b>\$9.668m</b>	
Governance structures and capability	Initiatives that strengthen Māori entities, particularly pre-settlement hapū and iwi	5	\$0.069m	1%
Regional growth	Supporting the capabilities and relationships needed for Māori to participate in regional growth strategies	43	\$1.855m	19%
Housing opportunities	Initiatives that promote creative ways to achieve home ownership and housing repairs	38	\$6.321m	65%
Rangatahi leadership	Initiatives that reconnect rangatahi with their hapū, iwi and whenua and engage them in leadership structures	14	\$0.683m	7%
Cultural connectedness	Supporting Māori aspirations and strong connections to te ao Māori	75	\$0.721m	7%
Other investment in this region	Initiatives that support positive whānau health and wellbeing outcomes	5	\$0.019m	1%



Region and priorities	Description of priority area	No. of projects	2018/19 investment	%
<b>Te Waipounamu</b>		<b>143</b>	<b>\$5.489m</b>	
Oranga Pakihi	Initiatives that are strengthening the Māori economy through regional economic growth opportunities in Te Tai Poutini and Murihiku, and Māori business growth	62	\$0.979m	18%
Oranga Whare	Supporting housing repair projects and increasing the supply of papakāinga in priority communities to improve whānau wellbeing	10	\$3.246m	59%
Oranga Rangatahi	Supporting rangatahi to realise their aspirations through supported employment pathways, development of leadership skills, and cultural connectedness	11	\$0.533m	10%
Oranga reo me ōna tikanga	Initiatives that promote the development of mātauranga Māori including stronger, whānau connections to te reo Māori me ōna tikanga	51	\$0.492m	9%
Oranga Marae	Supporting the cultural, social, economic and environmental revitalisation of marae as centres of Māori identity, mātauranga and wellbeing	7	\$0.185m	3%
Other investment in this region	Initiatives that support positive whānau health and wellbeing outcomes	2	\$0.053m	1%



Region and priorities	Description of priority area	No. of projects	2018/19 investment	%
<b>National</b>		<b>137</b>	<b>\$14.581m</b>	
Whānau	Supporting whānau-led development opportunities based on whānau aspirations and strengths and sharing the learnings across government	25	\$2.497m	17%
Kāinga	Initiatives that support affordable and healthy homes that meet whānau Māori needs and provide a vehicle to achieve broader community aspirations	12	\$2.494m	17%
Whenua	Supporting Māori to leverage whenua as a means of unlocking economic, environmental, social and cultural potential	5	\$0.207m	1%
Pakihi	Supporting Māori enterprise (including social and whānau-led enterprise) to achieve a competitive edge, microfinance, progressive procurement, retaining value within	70	\$7.538m	52%
Mātauranga	Initiatives to support Māori land owners' aspirations to connect actively with their whenua for economic advancement	25	\$1.845m	13%





## Regional office contacts

### Te Tai Tokerau

There are two Te Puni Kōkiri Offices in Te Tai Tokerau.

#### Kaitaia

☎ 0800 875 888  
✉ [tpk.te-taitokerau@tpk.govt.nz](mailto:tpk.te-taitokerau@tpk.govt.nz)

#### Whangārei

☎ 0800 875 888  
✉ [tpk.te-taitokerau@tpk.govt.nz](mailto:tpk.te-taitokerau@tpk.govt.nz)

### Tāmaki Makaurau

Te Puni Kōkiri has one Regional Office in Tāmaki Makaurau.

#### Auckland

☎ 0800 875 285  
✉ [tpk.tamaki-makaurau@tpk.govt.nz](mailto:tpk.tamaki-makaurau@tpk.govt.nz)

### Waikato-Wairariki

There are four Te Puni Kōkiri Offices in the Waikato-Wairariki region.

#### Hamilton

☎ 0800 875 499  
✉ [tpk.waikato@tpk.govt.nz](mailto:tpk.waikato@tpk.govt.nz)

#### Rotorua

☎ 0800 875 499  
✉ [tpk.rotorua@tpk.govt.nz](mailto:tpk.rotorua@tpk.govt.nz)

#### Tauranga

☎ 0800 875 499  
✉ [tpk.tauranga@tpk.govt.nz](mailto:tpk.tauranga@tpk.govt.nz)

#### Whakatāne

☎ 0800 875 499  
✉ [tpk.whakatane@tpk.govt.nz](mailto:tpk.whakatane@tpk.govt.nz)

### Ikaroa-Rāwhiti

There are two Te Puni Kōkiri Offices in the Ikaroa-Rāwhiti region.

#### Gisborne

☎ 0800 875 447  
✉ [tpk.tairawhiti@tpk.govt.nz](mailto:tpk.tairawhiti@tpk.govt.nz)

#### Hastings

☎ 0800 875 447  
✉ [tpk.takitimu@tpk.govt.nz](mailto:tpk.takitimu@tpk.govt.nz)

### Te Tai Hauāuru

There are five Te Puni Kōkiri Offices in Te Tai Hauāuru.

#### Taranaki

☎ 0800 875 884  
✉ [tpk.tetaihauauru@tpk.govt.nz](mailto:tpk.tetaihauauru@tpk.govt.nz)

#### Taumarunui

☎ 0800 875 884  
✉ [tpk.tetaihauauru@tpk.govt.nz](mailto:tpk.tetaihauauru@tpk.govt.nz)

#### Whanganui

☎ 0800 875 884  
✉ [tpk.tetaihauauru@tpk.govt.nz](mailto:tpk.tetaihauauru@tpk.govt.nz)

#### Te Upoko o Te Ika - Porirua

☎ 0800 875 884  
✉ [tpk.tetaihauauru@tpk.govt.nz](mailto:tpk.tetaihauauru@tpk.govt.nz)

#### Nelson

☎ 0800 875 884  
✉ [tpk.tetaihauauru@tpk.govt.nz](mailto:tpk.tetaihauauru@tpk.govt.nz)

### Te Waipounamu

There are three Te Puni Kōkiri Offices in Te Waipounamu.

#### Christchurch

☎ 0800 875 839  
✉ [tpk.te-waipounamu@tpk.govt.nz](mailto:tpk.te-waipounamu@tpk.govt.nz)

#### Dunedin

☎ 0800 875 839  
✉ [tpk.te-waipounamu@tpk.govt.nz](mailto:tpk.te-waipounamu@tpk.govt.nz)

#### Invercargill

☎ 0800 875 839  
✉ [tpk.te-waipounamu@tpk.govt.nz](mailto:tpk.te-waipounamu@tpk.govt.nz)





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MINISTRY OF MĀORI DEVELOPMENT

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